SUPREME COURT OF THE STATE OF NEW YORK COUNTY OF QUEENS


DALER SINGH, DBA GILZIAN ENTERPRISES :
LLC, DANIELLE EVE TAXI LLC, EAC TAXI
LLC, DEC TAXI LLC, EC TAXI LLC, CHIPS :
AHOY TAXI LLC, ECDC TAXI LLC and DYRE
TAXI LLC, individually and on behalf : of all others similarly situated, Plaintiffs, :

- against - : Index No. 701402/17
THE CITY OF NEW YORK and THE NEW YORK : CITY TAXI AND LIMOUSINE COMMISSION,

> Defendants. :

33 Beaver Street New York, New York

February 27, 2019
9:41 a.m.

VIDEOTAPED ORAL DEPOSITION of MEERA JOSHI, a nonparty witness herein, taken by the Plaintiffs, pursuant to Notice, held at the above-captioned time and place, before Hanna Roth, Shorthand Reporter and Notary Public of the State of New York.

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## STIPULATIONS

IT IS HEREBY STIPULATED, by and between the attorneys for the respective parties hereto, that:

All rights provided by the C.P.L.R., and Part 221 of the Uniform Rules for the Conduct of Depositions, including the right to object to any question, except as to form, or to move to strike any testimony at this examination is reserved; and in addition, the failure to object to any question or to move to strike any testimony at this examination shall not be a bar or waiver to make such motion at, and is reserved to, the trial of this action.

This deposition may be sworn to by the witness being examined before a Notary Public other than the Notary Public before whom this examination was begun, but the failure to do so or to return the original of this deposition to counsel, shall not be deemed a waiver of the rights provided by Rule 3116 , C.P.L.R., and shall be controlled thereby.

The filing of the original of this deposition is waived.
IT IS FURTHER STIPULATED, a copy of this 6
examination shall be furnished to the attorney
for the witness being examined without charge.
Pager

THE VIDEOGRAPHER: Good morning. We are going on the record. The time is approximately 9:41 on February 27, 2019. Please note that the microphones are sensitive and may pick up whispering and private conversations and cellular interference. Please turn off all cell phones or place them away from the microphones as they can interfere with the deposition audio. Audio and video recording will continue to take place unless all parties agree to go off the record.

This is media unit Number 1 of the video recorded deposition of Meera Joshi in Singh versus City of New York. This is filed in Supreme Court, State of New York, County of Queens. The Index Number is 701402/17. This deposition is being held at Taxi \& Limousine Commission, which is located at 33 Beaver Street, New York, New York.

My name is Thomas Keighley from the firm Veritext and I am the videographer. The court reporter is Hanna Roth, also with Veritext. I am not related to any party in this action, nor am I financially interested in the outcome.

Counsel all present in the room can now state their appearance and affiliation for the record. Any objections to the proceedings, please state at the time of your appearance, beginning with the noticing attorney.

MR. ACKMAN: Daniel Ackman for plaintiffs.

MR. KAUFMAN: Benjamin Kaufman for plaintiffs.

MS. KAMIN: Correy Kamin for plaintiffs.
MS. GOLDBERG-CAHN: Michelle
Goldberg-Cahn, Assistant Corporation Counsel, for defendants.

MR. WILSON: Christopher Wilson for Taxi \& Limousine Commission for the defendants.

MS. LERNER: Jennifer Lerner, Corporation Counsel for the defendants.

MS. GIRGIS: Sara Girgis, Assistant Corporation Counsel for the defendants.

THE VIDEOGRAPHER: The court reporter can please swear in the witness and we can proceed. MEERA J O S H I, appearing as a witness, having been first duly sworn by a Notary Public of the State of New York, was examined and testified as follows:
$\square$
Meera Joshi
EXAMINATION BY MR. ACKMAN:
Q. Good morning, Ms. Joshi. I'm actually very sincere. I'm not exactly sure how you say your last name.
A. The $J$ is pronounced like a $Z$.
Q. Okay. I heard it with a Y, I heard it with a Z.
A. All varieties.
Q. How are you currently employed?
A. I am currently employed by New York City.
Q. In what capacity?
A. As the CEO and Chair of the New York City

Taxi \& Limousine Commission.
Q. CEO is the title?
A. I believe so. It's chief executive officer.
Q. I thought it was commissioner.
A. It can be referred to as commissioner as well.
Q. What was your start date for this current employment?
A. In the position that I hold currently?
Q. Yes.
A. I don't recall the exact start date, but

Meera Joshi
I believe it was in the month of April 2014.
Q. Okay. And have you resigned from this position?
A. No. I have said publically that I intend to resign.
Q. When do you intend to resign?
A. In the coming month.
Q. And why are you resigning?

MS. GOLDBERG-CAHN: Objection.
THE WITNESS: Can $I$ answer the question? MS. GOLDBERG-CAHN: Yes.
A. It's a professional career decision that I've made.
Q. Did anyone ask you to resign?
A. No.
Q. Okay. How were you employed prior to becoming the CEO of the TLC?
A. I was employed by New York University.
Q. From when to when?
A. I don't recall the exact dates. Sometime in January 2014, and my end date may have been the beginning of April of 2014. I can provide that as a followup to this deposition, but those are the approximate dates. Meera Joshi
Q. So only a few months.
A. Exactly.
Q. What was your job there?
A. I was part of the Public Safety Division in a management role.
Q. And can you run down your prior employment leading up to the NYU job?
A. Prior to joining NYU, I was the general counsel for the New York City Taxi \& Limousine Commission.
Q. And before that?
A. Before that $I$ was the first deputy executive director of the Civilian Complaint Review Board. Before that $I$ was the inspector general for the New York City Department of Corrections under the Department of Investigation. Before that $I$ was an associate at the law firm of Morvillo Abramowitz. Before that $I$ was an associate at the law firm of Latham \& Watkins. Before that $I$ was a law clerk at the U.S. District Court Judge -- for U.S. District Court Judge in the Eastern District of Pennsylvania. You want me to keep going?
Q. And before that, you were in law school. Is that right?

Meera Joshi
A. No. I did another clerkship for the Pro Se Third Circuit. I worked as a clerk for the Pro Se Unit in the Third Circuit Court of Appeals.
Q. What were the dates of your general counsel with TLC?
A. I don't know the exact date, but I believe I started in September 2011 and ended sometime in the beginning of January 2014.
Q. Do you know Fauso Lopez?
A. Yes.
Q. Who is he?
A. He is a data analyst in our Policy Department here at the TLC.
Q. What is his job at the TLC? Can you describe it, other than the title?
A. I'm not his direct supervisor, so I'm not specifically aware of his specific responsibilities. I do know that he works in the Policy Department and does data analysis.
Q. Analyzing what kind of data?
A. Data that the TLC gets as part of our role as a regulator.
Q. Do you know what his duties are?
A. I don't know his specific duties.

Meera Joshi
Q. Do you know generally?
A. As I described before, they are working with the data that the TLC gets as its role as a regulator and doing analysis.
Q. Does he have any role in the licensing of black cars?

MS. GOLDBERG-CAHN: Objection. You can
answer.
A. None that I am aware of.
Q. Does he have any role in the licensing of black car bases?
A. None that I am aware of.
Q. His entire department has no role in the licensing of black cars or black car bases. Is that correct?

MS. GOLDBERG-CAHN: Objection.
A. The primary role of the Policy Department is to develop policy. The primary role of the Licensing Department is to license. Those are their primary roles. There, I assume, could be instances of overlap where the two units need to rely on each other for a question, but the primary role of Policy is to develop policy.
Q. As far as you know, does he have any

Meera Joshi
role -- has he ever played any role in the decision to license or to not license a black car base? MS. GOLDBERG-CAHN: Objection.
A. I couldn't tell you definitively yes or not.
Q. Who does have the primary responsibility at the TLC for black car licensing?
A. The Licensing Division.
Q. Who? Can you give us the name?
A. I am not aware of the particular person of the Licensing Division as a whole who is responsible for the licensing of all of the TLC licensees.
Q. Who is the head of that?
A. Deputy Commissioner Gary Weiss.
Q. Do you know who plays -- who in the Licensing Division is primarily responsible for decisions whether to license a black car base? MS. GOLDBERG-CAHN: Objection.
A. I don't know who in the Licensing Division is primarily responsible. There is a base unit, I believe, that handles most of the aspects of licensing a base.
Q. Do you know who has the primary

Meera Joshi responsibility for black car licensing?

MS. GOLDBERG-CAHN: Objection.
A. No, I do not.
Q. When you were with Morvillo Abramowitz, what were your duties?
A. I was a litigation associate.
Q. And what kind of cases did you work on?
A. The cases that the firm works on are primarily white collar criminal defense. That's the category that most of the cases I worked on fell under.
Q. Did you work on any consumer fraud cases?
A. I may have. To be honest, I can't tell exactly every case that $I$ worked on while $I$ was at Morvillo Abramowitz.
Q. Do you recall working on any consumer fraud cases?

MS. GOLDBERG-CAHN: Objection.
A. I recall working on a case where the person or the entities that we represented had an Internet site and there were questions of whether or not that site was misleading for consumers.
Q. Have you ever been deposed before?
A. Yes, I have. Meera Joshi
Q. In what context?
A. I recall being deposed when $I$ was with the Civilian Complaint Review Board on an issue relating to Stop and Frisk practices.
Q. Is that the only time?
A. I believe I was deposed another time in relation to an employment lawsuit as a -- when $I$ was an employee of the City.
Q. In what capacity?
A. I believe I was a witness.
Q. What was your job at the time you were deposed?
A. My job at the time $I$ was deposed -- good question, because lawsuits tend to have a long lag. I believe I was employed by the Department of Investigation at the time $I$ was deposed.
Q. And did the lawsuit have to do with your duties or something having to do with the Department of Investigation?
A. The lawsuit had to do with an employee at the Department of Investigation.
Q. Have you ever testified in court?
A. Yes, I have.
Q. In what instances?

Meera Joshi
A. I recall testifying in a Federal Court case in relation to the Taxi \& Limousine Commission.
Q. What case was that?
A. I believe it's the Nnebe case.
Q. Is that the only time you testified in court?
A. Yes, I believe it is, although $I$ want to, you know, reserve that if $I$ remember other times, of course, I will let you know.
Q. When you were at Morvillo Abramowitz or the other law firm you worked for, did you take any depositions?

MS. GOLDBERG-CAHN: Objection.
A. I apologize because it's a bunch of years ago, but I am pretty sure I either took or participated in the taking of depositions. Often there was more than one lawyer involved in depositions there.
Q. On most occasions, were you participating in depositions?
A. I wouldn't say numerous. I'd say I did take depositions.
Q. What about defending depositions, did you do that?

Meera Joshi
MS. GOLDBERG-CAHN: Objection.
A. I would put that in the same category. I was somehow involved in depositions. I can't tell you this many years later with any specificity what role $I$ played or the number.
Q. In the Federal Court case you testified in, did the judge make any finding about your credibility?

MS. GOLDBERG-CAHN: Objection.
A. I believe there is a written decision where he commented, but I don't recall today what that is.
Q. You don't recall him saying that you were not credible?

MS. GOLDBERG-CAHN: Objection.
A. You can show me the opinion and I will be happy to look at it.

MR. ACKMAN: Let's mark this as Joshi
Exhibit A or 1.
(Joshi's Exhibit No. 1, Opinion and Order
in Jonathan Nnebe case, was received and marked for identification.)
Q. If you look at Page 13 of the decision, the second column, last paragraph, it says:

Meera Joshi
"Although two witnesses - Charles Fraser, the Chairperson's designee from 2010 to 2011, and Meera Joshi, the Chairperson's designee from 2011 to 2014 testified to a broader inquiry by the Chairperson, the Court does not find their testimony credible on that issue." You see that?
A. Yes.
Q. Have you read that decision before?
A. Yes, I have read this decision before.
Q. Do you dispute his finding that you were not credible at that point?

MS. GOLDBERG-CAHN: Objection.
A. I haven't spent time analyzing the basis for his finding, so $I$ haven't formed an opinion of whether or not $I$ think that he is correct or not correct.
Q. Do you believe your testimony was truthful on the scope of review you gave to suspension rulings?

MS. GOLDBERG-CAHN: Objection.
A. I believe that if $I$ was in court and under oath, I spoke truthfully.
Q. Have you ever given any public testimony under oath?

Meera Joshi
A. Yes, I have.
Q. In what context?
A. In multiple contexts.
Q. How about as chairman of the TLC or CEO of the TLC, did you give any public testimony? MS. GOLDBERG-CAHN: Objection.
A. Yes, I have.
Q. Who did you give testimony to?
A. I've given it on multiple occasions. For example, at City Counsel, when you give testimony, it's under oath.
Q. Are you aware -- were you aware that when Michael Bloomberg was the mayor, he made statements about destroying the whole taxi industry?

MS. GOLDBERG-CAHN: Objection.
A. I am aware of press coverage.
Q. Where he said that?
A. Covering a topic like that, and I'm aware of a lawsuit covering a topic like that. I have no individual knowledge of what Michael Bloomberg said or didn't say.
Q. What is the lawsuit -MS. GOLDBERG-CAHN: Objection.
Q. -- that you're aware of?

Meera Joshi
A. I believe there was a lawsuit brought where one of the allegations had to do with a statement that Bloomberg may or may not have said.
Q. Did you ever talk to Bloomberg about that?
A. No, I did not.
Q. Did you ever talk to David Yassky about that?

MS. GOLDBERG-CAHN: Objection.
A. About what?
Q. About Bloomberg's statement.
A. I don't know what Bloomberg's statement is, that it happened or didn't happen.
Q. Did you ever talk to David Yassky about the statement that he reportedly made?

MS. GOLDBERG-CAHN: Objection. At some point I am going to have to call for her not to answer. She was general counsel.

MR. ACKMAN: I am asking if she talked to someone.
Q. Did you ever talk to David Yassky, without saying what you said, about the statement that Michael Bloomberg reportedly made about destroying the whole taxi industry?

Meera Joshi
A. I worked for David Yassky as his general counsel. To the extent it was involved in litigation, it would have been with respect to that litigation.
Q. Were you aware that there was a time when the TLC published average price reports for medallions?

MS. GOLDBERG-CAHN: Objection.
A. I am aware there was a time when the TLC published two reports. One was every medallion transaction and another was a formula that had been used by the agency for quite some time that presented medallion sale numbers that were close, I believe, to whatever the prior month's costs were or some benchmark of a medallion sale number.
Q. I'm asking if you were aware that the TLC published reports that purportedly stated the average sales price for medallions.

MS. GOLDBERG-CAHN: Objection.
A. The report -- not the word average, as commonly understood the word average to mean.

MR. ACKMAN: Let's mark this as
Exhibit 2. Actually, let's do two different exhibits, 2 and 3.

Meera Joshi
(Joshi's Exhibit No. 2, 2013 Monthly Medallions Non-Accessible Sales - Average Prices; Exhibit No. 3, 2014 Monthly Medallions Non-Accessible Sales - Average Prices, was received and marked for identification.)
Q. Ms. Joshi, you see what's been marked Joshi Exhibit 2?
A. Yes.
Q. It's headed " 2013 Monthly Medallions Non-Accessible Sales - Average Prices \& Number of Transfers."
A. Yes, I see that line.
Q. And is this a report or the TLC published average sale prices for medallions?

MS. GOLDBERG-CAHN: Objection.
A. This is a partial display of what $I$ understand the TLC to publish. My recollection is there is language accompanying this, describing what the chart is, and there is also another chart that accompanies this. I would say this is a slice of something that the TLC presents regarding medallions, the price that medallions were sold at.
Q. What is the other chart?
A. I believe there is another chart that has

Meera Joshi
every sale price for a medallion for that particular month.
Q. And you said there is language accompanying the report which does what?

MS. GOLDBERG-CAHN: Objection.
A. I believe there is. I will double check after we're done with this deposition, but I believe there is some language accompanying the report on the website. I would have to look.
Q. Where would that language be?
A. On the website.
Q. What do you think that language says? MS. GOLDBERG-CAHN: Objection.
A. Because I said I'd have to look, I can't tell you what it says.
Q. As to this Exhibit B, or where it says "Monthly Medallions Non-Accessible Sales Average Prices," would the TLC do its best to make those numbers accurate?

MS. GOLDBERG-CAHN: Objection.
A. I don't understand the question.
Q. Did the TLC try to make the average price number, as stated each month, accurate? Did they try to report an accurate figure?

Meera Joshi MS. GOLDBERG-CAHN: Objection.
A. So I've said before that I think average -- this is called sales average. It's not called average. And the prices that the TLC gets on how much a medallion is sold for are the prices that are provided to the TLC from the buyer and the seller.
Q. Well, the TLC knows the price of every medallion sold, correct?

MS. GOLDBERG-CAHN: Objection.
A. The TLC knows the price that is reported by the buyer and the seller on secondary market transactions.
Q. When you say "reported," do you have a reason to doubt that the price that they report is the actual price they paid?
A. No. I'm being factual in my response. It is the right price that is reported to us.
Q. And then when you report -- when the TLC created these reports of sales average prices, did the TLC do its best to give an accurate figure? MS. GOLDBERG-CAHN: Objection.
A. I'm having trouble understanding the question because the TLC presents the figures that

Meera Joshi
are provided to the TLC, so it is a matter of reproducing numbers.
Q. Now, the TLC doesn't get reported -- does anyone report to the TLC what the average sales price is?

MS. GOLDBERG-CAHN: Objection.
A. This is not average in the sense of --
Q. That's not what I asked.

MS. GOLDBERG-CAHN: Mr. Ackman, let the
witness finish her answer.
A. -- the TLC considered average.

MR. ACKMAN: I move to strike that
answer.
Q. Does the TLC get reporting from anyone outside the TLC what the average sales price is for medallions?

MS. GOLDBERG-CAHN: Objection.
A. The TLC gets reported sales prices.
Q. Individual sales prices, right?
A. Yes.
Q. Now, does the TLC get reported average sales prices?

MS. GOLDBERG-CAHN: Objection.
A. The TLC only gets individual reports of

Meera Joshi
sales prices.
Q. Does the TLC then compute an average and report it?

MS. GOLDBERG-CAHN: Objection.
A. The TLC historically used a formula to provide what is titled here as the sales average and provided that on the website.
Q. And what is that formula?

MS. GOLDBERG-CAHN: Objection.
A. Off the top of my head, I cannot give you the exact formula, but we're happy to provide that to you after this deposition.
Q. What is the formula for producing an average?

MS. GOLDBERG-CAHN: Objection.
A. I think you just asked me that question and I answered.
Q. I'm asking in general. How do you calculate an average from a group of figures? MS. GOLDBERG-CAHN: Objection.
A. Should I answer? So when I took math -that's why I've been clear that there is a difference between how you normally think of the word average and --

Meera Joshi
Q. I'm asking how do you normally think of the word average. That's what I'm asking.
A. When you normally think of the word average as opposed to how the word sales average is used on this chart, you take the number, the separate numbers that you have, say, ten separate numbers, you add them together and you divide by 10. That's a very simple average formulation that most people are, you know, learning in basics.

The sales average, as titled here, is a different formula that off the top of my head I cannot recount to you right now, but I'm happy to provide it to you afterwards.
Q. So when the TLC reported an average, it wasn't the word average as it's normally understood?

MS. GOLDBERG-CAHN: Objection.
A. The TLC reported, as it states in the chart, the sales average as, I believe, is defined elsewhere on the website.
Q. Do you know where on the website it is defined?
A. I believe I said to you earlier, no, I don't, but I'm happy to provide it to you afterwards.
Q. You -- sorry. Go ahead.

Meera Joshi
MR. ACKMAN: We will request production of the document which reports the formula for sales average.

MS. GOLDBERG-CAHN: Put it in writing.
You've gotten it already.
MR. ACKMAN: No, we haven't.
MS. GOLDBERG-CAHN: You got numerous explanations about the average.

MR. ACKMAN: I'm talking about the document on the website to which the witness just testified.

MS. GOLDBERG-CAHN: We will take it under advisement.
A. And I am going to continue to say that is my recollection. So I don't have the website in front of me. It's not something I can say for a certainty, but my recollection is that in some way, shape or form, the TLC talks about how the formula for sales average is calculated.
Q. Okay. And you have seen that document on the website?

MS. GOLDBERG-CAHN: Objection.
A. That's what you're asking me to have a definitive recollection about and I can't provide

Meera Joshi
that to you today.
Q. Is it possible the document you're referring to is an internal document that is not on the website?

MS. GOLDBERG-CAHN: Objection.
A. The best of my recollection is that that formula was made -- the public was aware of that formula. The exact form that the public became aware of that formula, $I$ cannot tell you right now.
Q. How was the public made aware?

MS. GOLDBERG-CAHN: Objection.
A. I just said $I$ cannot tell you right now.
Q. Can you look at Exhibit 3? Is that also a report of non-accessible sales average prices?
A. The title of that report is " 2014 Monthly Medallions Non-Accessible Sales Average Prices and Number of Transfers."
Q. Do you recognize this document?
A. I am familiar with what these documents are. I don't recognize this specific document as one that I've seen recently.
Q. Did the TLC have any policy or practice that would make the sales average prices, as reported on these documents, less than accurate?

Meera Joshi MS. GOLDBERG-CAHN: Objection.
A. Can you repeat that question?
Q. Did the TLC have any policy or practice that would make the sales average prices reported on the two documents I've shown you, that have been marked Joshi Exhibit 2 and Joshi Exhibit 3, less than accurate or inaccurate?

MS. GOLDBERG-CAHN: Objection.
MR. ACKMAN: I will rephrase the question.
Q. Did the TLC have any policy or practice that would make its sales average price reports not accurate?

MS. GOLDBERG-CAHN: Objection.
A. No. The TLC had a formula for calculating sales average that was employed when they displayed publically sales averages. And I want to qualify -- no. I'll take that back.

MR. ACKMAN: This will be Exhibit 4.
(Joshi's Exhibit No. 4, November 2013
Medallion Transfers, was received and marked for identification.)
Q. Do you see a document $I$ put in front of you marked Exhibit 4?
A. Yes.
Q. Do you recognize that document?
A. I am familiar with the form of this document. I don't recognize this specific one as one I've seen recently.
Q. Does this look to you like a medallion transfer report published by the TLC?
A. It does look like a medallion transfer report published by the TLC.
Q. Let me get back to something you just said. You said the TLC would report the prices that were reported to it. Is that right?

MS. GOLDBERG-CAHN: Objection.
A. The TLC reports in a chart that lists all of the transaction prices, the prices that are reported to date.
Q. And these prices are reported to the TLC at a closing; is that correct?

MS. GOLDBERG-CAHN: Objection.
A. That's my understanding. I don't -- I'm not involved in the details of the closings.
Q. Is the TLC required to approve every medallion transfer?

MS. GOLDBERG-CAHN: Objection.

Meera Joshi
A. The TLC is required to -- I will -- I don't know if the exact word is approve or authorize every medallion transaction that is a sale. There could be, $I$ assume, other transactions that are less than that that we do not get involved in.
Q. And are closings for medallion transfers held at the TLC?

MS. GOLDBERG-CAHN: Objection.
A. My understanding, generally, they are.
Q. Does the TLC ever investigate what the actual price is and whether it's different from what the price that is reported at the closing?
A. My understanding is that the TLC does not investigate whether the price is other than what is reported to us by the buyer and the seller at the closing.
Q. Okay. Can you look at Exhibit 4 in front of you? You see it reports two independent unrestricted medallion sales with a positive number?

MS. GOLDBERG-CAHN: Objection.
A. Yes. I believe I see "Independent Unrestricted" at 925 and "Independent Unrestricted" at 875 . Is what that you're referring to?
Q. Yes. And then it has four lines with
zero dollar figures.
A. Yes.
Q. Do you know what the zero dollar figures represent?
A. I would -- my understanding is they represent zero.
Q. Were there sales at zero? Is that what you're saying?

MS. GOLDBERG-CAHN: Objection.
A. Looking at this document today, my understanding would be that that represents a sale where the price -- a transfer where the price for the independent unrestricted medallion was zero, as reported to us.
Q. Now, what is the average of 925 and 875?

MS. GOLDBERG-CAHN: Objection. Do you
have a calculator?
MR. ACKMAN: Counsel, you don't need a calculator for that, but if you want a calculator, I'm happy to provide a calculator.

MS. GOLDBERG-CAHN: She is under oath. I
don't want her to get the math wrong.
A. Now, you are asking what is the average, referring to an average that is sort of the average

Meera Joshi
that we talked about earlier that's different than the sales average that's reported in the TLC charts, for example, Exhibit 2?
Q. I'm asking what the average of those two numbers are.
A. I want to make sure $I$ answer the right question. Would you like me to answer the question of the average of numbers or the average as reported by the sales average, for example, as displayed in Exhibit 2?
Q. I'd like you to state the average of those two numbers.

MS. GOLDBERG-CAHN: Objection.
A. Which is different than the sales average --
Q. I told you what I want you to do. Tell me the average of those two numbers.
A. I want to be clear. So $I$ will need a calculator, and if $I$ were to put an average that is different than the formula that you would use to calculate the sales average in Exhibit 2. And I will give you every step that I'm doing for this average that's different.

I will add $925,875,0,0,0,0$ and

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divide by $1,2,3,4,5,6$. And 1 will tell you ahead of time that it will likely be different than what's reflected on Exhibit 2, as that is a sales average versus the simple average I'm going to calculate for you right now.
Q. I am actually asking you about an average right now. You can average the six numbers or the two numbers that are positive.
A. The way we describe how you do averages is you take the number of items, and here we have six, and you divide by -- you add them up and then divide. Is that the formula you'd like me to use or is there a different average you'd like me to use?
Q. I would like you to use the formula for an average that we all learned in grade school. MS. GOLDBERG-CAHN: Objection.
A. I just want to clarify. You gave me two formulas that are sort of grade school. One is --
Q. I didn't give you two formulas.
A. The 925 and the 875, you want me to add all six and divide by 6?
Q. All six.
(Witness calculating on calculator provided by Mr. Ackman.)

Meera Joshi
A. If I add $925,000,875,000,0$, plus 0 , plus 0, plus 0 and divide by 6, I get 454,166.67. I can show that to you if you'd like to see it on the calculator.
Q. I trust your number. What about if you just average the two positive numbers, the 925,000 and the 875,000 ?

MS. GOLDBERG-CAHN: Objection.
A. That would be a different average than the simple average $I$ learned in grade school.
Q. But I'm saying --
A. So now we've got three definitions of average floating around.
Q. No, we don't. There's only one definition of average, as far as $I$ know, but you may have many definitions. But 925 plus 875 divided by 2, that's 900,000. Correct?

MS. GOLDBERG-CAHN: Objection.
A. I'm happy to do the calculation for you, if you'd like.
Q. If you need a calculator, go ahead.
A. I don't want to unlock your phone (handing) .
(Witness calculating.)

Meera Joshi
A. It's 900,000.
Q. Now, can you look at Exhibit 4?
A. Yeah, I'm on Exhibit 4.
Q. Sorry, Exhibit 2. The one that says 2013 monthly medallions, et cetera.

MS. GOLDBERG-CAHN: Exhibit 2, okay.
Q. What is the average reported there? MS. GOLDBERG-CAHN: Objection.
A. The sales average reported there, which is different than a simple average which would be calculated in one of the two ways we just described is $1,050,000$.
Q. Okay. Do you know where the TLC got that figure 1,050,000?
A. The unit that did the -- that produced these charts used the formula that I've referred to in the past, which is the sales average formula that my counsel has indicated you previously received.

MR. ACKMAN: Can you mark this document?
(Joshi's Exhibit No. 5, January 2014
Medallion Transfers, was received and marked for identification.)
Q. Before we go on to Exhibit 5, looking at the November 2013 medallion transfer document, you

Meera Joshi
see a report of corporate unrestricted sales?
A. Which exhibit are you on?
Q. The one that says November '13 Medallion Transfers. I think that's Exhibit 4.
A. Yes. I mean -- yes. I have it in front of me. What would you like me to look at?
Q. The corporate unrestricted medallion sales.
A. The last -- in the "Medallion Classification" column?
Q. The bottom of the left hand column, first left and the second to the left. You see that?
A. I believe I'm looking at the "Medallion Classification" column. I see that.
Q. And you see it reports a total of nine sales?
A. Are you on Exhibit 4?
Q. November '13, yes.

MS. GOLDBERG-CAHN: Do you want to point to the column that you're looking at?
A. I don't see the --
Q. I will circle it.
A. So you count nine sales?
Q. Nine medallion sales.

Meera Joshi
A. Nine asset sales, 1, 2, 3, 4, 5, 6, I count six under the "Prices" column.
Q. No. I'm just looking at the asset sales. Under "Asset Sales," are there nine asset sales? MS. GOLDBERG-CAHN: Objection.
Q. Three medallions, plus two medallions, plus two medallions, plus two medallions.
A. Individual medallions -- I was -- I'm sorry. I was in the column where you circled and that has six.
Q. Nine.

MS. GOLDBERG-CAHN: Objection.
A. It has six entries, the next column over that you didn't circle under "Notes."
Q. Sorry. It has four entries. It has "Corporate Unrestricted," and 3.6 million, 2.4 million, 2.4 million, 2.4 million, a total of four entries and one is for three medallions. Next is for two medallions and two medallions and two medallions.
A. So you're asking me to add up the numbers of medallions?
Q. I'm not asking you to do anything. I'm asking if you see it.
A. I see a "Note" section which lists the

Meera Joshi
number of medallions that were involved in asset sales.
Q. Right. And there are a total of nine medallions.

MS. GOLDBERG-CAHN: Objection.
A. Three plus two is five, six, seven, eight, nine, yes.
Q. And each of the medallions was sold for \$1.2 million. Is that correct?

MS. GOLDBERG-CAHN: Objection.
A. I would have to do the math to divide those numbers.
Q. 3.6 million divided by 3, you want to do that?
A. $\quad 3.6$ million divided by 3 is 1.2 million.
Q. And 2.4 million divided by 2 is what?
A. What $I$ don't know and $I$ want to clarify is if they are sold as a group, if the price is allotted to each individual medallion or it's that group price. But if you divide them, 3 into 3.6, it is 1.2.
Q. If you divide 2.4 million divided by 2, is that also 1.2?

MS. GOLDBERG-CAHN: Objection.

Meera Joshi
A. 2 divided by 2.4 is 1.2 and --
Q. So you agree with me that all the medallion sales reported under "Asset Sales" are at 1.2 million?

MS. GOLDBERG-CAHN: Objection.
A. As I said before, the lots were sold for the price reported. What was allocated to each individual medallion in terms of a price, $I$ do not know. If you do the division, you reach 1.2.
Q. Then do you see on Exhibit 5-- sorry. Exhibit 2, the TLC reported the average sales price for corporate medallion as 1.32 million.

MS . GOLDBERG-CAHN: Objection. Which
month?
MR. ACKMAN: For November, same month.
Q. For November 2013, average sales price for corporate medallion is reported as 1.32 million, correct?

MS. GOLDBERG-CAHN: Objection.
A. I see the average of -- the sales average price, as determined by the formula that the TLC used, is reported at 1.320 .
Q. Right. That's more than the average price as normally understood, correct?

Meera Joshi
MS. GOLDBERG-CAHN: Objection.
A. It is higher than the average if you use the calculation that's different than the sales average used in this chart.
Q. Sorry. Can you say that again?
A. If you use a formula to calculate an average that is different than the one that was used in this chart, because it is a straight average formula which is the exercise you just had me walk through with the calculator, when we, for the sake of your demonstration, looked at these medallions as though they were each weighted equally and their worth was a division of the number by the total price, that calculation gets you a number that is lower than the sales average price which is calculated by a different formula on this chart.
Q. So when the TLC reported the sales average price for November of 2013 as 1.32 million, that was inaccurate. Right?

MS. GOLDBERG-CAHN: Objection.
A. There is a formula that is used to determine a sales average price, and my understanding is that is the formula that was employed in order for the 1.32 to be arrived at.

Meera Joshi
Q. The number the TLC put here is 1.32 million. That's not an accurate statement of what the average sales price was, correct?

MS. GOLDBERG-CAHN: Objection.
A. That is a representation of the defined sales average. Accompanying this chart would also be a chart displaying, for example, November, the details of every single transaction that happened that month. The public could look at the detailed chart and see every single transaction that happened that month as well.
Q. Was the public ever told not to rely on the average sales price report but instead to calculate its own average?

MS. GOLDBERG-CAHN: Objection.
A. The TLC does not advise the public on how to make investment decisions.
Q. I'm not asking that. I'm asking if someone wanted to know what the average price of a medallion sale was, was the public ever told not to rely on the reported average sale prices on these two documents?

MS. GOLDBERG-CAHN: Objection.
A. The TLC doesn't advise the public to rely

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or not rely on anything.
Q. Did the TLC ever advise the public that the average sales price was not accurately stated? MS. GOLDBERG-CAHN: Objection. Is there
a specific point in time you're talking about? MR. ACKMAN: At any time.
A. As I believe I said before and I will reiterate again, the public was provided information about a formula that was used to calculate the sales average.
Q. Can you look at Exhibit 5, which is headlined "January 2014 Medallion Transfers?" Can you also look at the 2014 monthly medallion average that was Exhibit 3?
A. I don't believe so. I think it was Exhibit 4. Yes, November 2013.
Q. No.
A. $\quad \mathrm{Oh}, \mathrm{January}$.
Q. The 2014 monthly medallion average -sales average price report. You see that, Exhibit 3?
A. Yes, I do.
Q. What was the average sale price for January, according to this report, for an individual medallion?

Meera Joshi
MS. GOLDBERG-CAHN: January 2014?
MR. ACKMAN: Right.
MS. GOLDBERG-CAHN: Objection.
A. I want to say as a matter -- this is at a point where $I$ was not employed by the New York City Taxi \& Limousine Commission, January 2014, when these numbers -- when the January 2014 monthly numbers would have been produced because they're generally produced at the end of the preceding month. So $I$ was not an employee of the Taxi \& Limousine Commission.
Q. Let me ask you this, then. We will go back to that.

As general counsel, did anyone show you the document that you say is on the TLC website that tells you how the TLC derived its averages?

MS. GOLDBERG-CAHN: Objection.
A. I know I had discussions in my role as general counsel about the formula of how the sales average is calculated. As to exact ways those discussions were held, by whom and when, I do not recall at this point.
Q. Do you know who derived the formula the TLC created for reporting the sales average?

MS. GOLDBERG-CAHN: Objection.

Meera Joshi
A. I do not know. To the best of my knowledge, $I$ do not know.
Q. Do you know who you discussed it with? MS. GOLDBERG-CAHN: Objection.
A. As general counsel, I discussed it, and I do not recall today who specifically I discussed it with.
Q. Do you know which department within the TLC created this sales average price formula? MS. GOLDBERG-CAHN: Objection.
A. I do not know which department and at what point in time and under what administration and under what chair this formula was derived.
Q. Did you ever discuss the average price formula when you were -- as CEO of the TLC?

MS. GOLDBERG-CAHN: Objection. You can
answer.
A. As CEO of the Taxi \& Limousine Commission, $I$ did discuss the formula of the sales average.
Q. Who did you discuss it with? MS. GOLDBERG-CAHN: Objection.
A. As CEO, I discussed it both with -- I'm sure with multiple people, but what I can recall

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today is discussing it with members of the Legal Division and members of our -- other members of the TLC. Specifically, I don't recall.
Q. Did you discuss this with Stan Shames? MS. GOLDBERG-CAHN: Objection.
A. Stan Shames is -- was a member of the Legal Division. I may have discussed it with him, I may not have. I don't recall today. I'm trying to think when Stan left, if he left when $I$ was general counsel or if he left when $I$ was CEO. I don't recall today.
Q. When he was at the TLC, was he primarily responsible for reporting TLC sale prices? Sorry.

When he was at TLC, was Stan Shames primarily responsible or the person with the primary responsibility for reporting medallion sale prices?

MS. GOLDBERG-CAHN: Objection. If you
can answer without revealing any privilege.
A. When Stan was at the TLC, for the majority of the time, I believe, I was general counsel and there would be different divisions involved, including the Legal Division where Stan worked.
Q. Okay. Looking at the document marked

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Exhibit 5, you see that headline, "January 2014 Medallion Transfers." You see that document?
A. Yes, I do.
Q. You see under "Independent Unrestricted" sales it reports what looks like -- actually nine transactions or ten, including the one that's with the zero price. You see that?

MS. GOLDBERG-CAHN: Unrestricted?
MR. ACKMAN: Yes.
A. I see nine.
Q. Nine total, sorry, yes, including one with the zero price.
A. I see these numbers in this column.
Q. And do you see the highest price reported is 1.05 million?
A. I see the highest price reported is 1 -yeah.
Q. Ans all the other ones are less than 1.05 million, correct?

MS. GOLDBERG-CAHN: Objection.
A. The other numbers are less. Again, this is at a time when $I$ was not an employee of the New York City Department -- the Taxi \& Limousine Commission. I was not an employee of New York City

Meera Joshi
at all.
Q. So if you average nine numbers, one of which is 1.05 million and the rest at less than 1.05 million, the average has to be less than 1.05 million, correct?

MS. GOLDBERG-CAHN: Objection.
A. Again, this is at a time where $I$ am not an employee of the New York City Taxi \& Limousine Commission. So you're asking me as a general mathematical question to calculate an average for you?
Q. Yes.
A. I am happy to do that. I don't want to give you any math answers without having the opportunity to use a calculator for accuracy.
Q. You have said that a couple times, that you were not an employee of the TLC in January of 2014, correct?
A. For some part of January '14. I believe I left in -- at some point in January '14. The exact date I'm happy to provide to you.
Q. Are you aware of any change in the practice with regard to reporting medallion sales or medallion sales averages that occurred after you left

## Meera Joshi

the TLC the first time and when you came back? MS. GOLDBERG-CAHN: Objection.
A. I can't speak to what happened when $I$ was not an employee of the Taxi \& Limousine Commission.
Q. I'm asking, do you know if anything changed in the TLC's reporting practices during the three months that you were gone?

MS. GOLDBERG-CAHN: Objection.
A. I don't think $I$ have the ability to know because $I$ was not here as an employee of the Taxi \& Limousine Commission.
Q. Well, someone might have told you when you came back, by the way, we changed things.

MS. GOLDBERG-CAHN: Objection. Asked and
answered.
MR. ACKMAN: No, it hasn't been.
Q. Did anyone ever tell you after you came back to the TLC, as now CEO, that the TLC changed its reporting practices during the time you were gone? MS. GOLDBERG-CAHN: Objection.
A. I don't recall. I think what you're asking is -- when you say reporting practices, what are your referring to?
Q. Reporting of medallion prices and

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medallion average prices.
MS. GOLDBERG-CAHN: Objection.
Q. I should say medallion sale prices and medallion average sale prices.

MS. GOLDBERG-CAHN: Same objection.
A. I don't recall conversations but, you know, I had lots of conversations when I came back, so I don't know that that is a definitive answer because $I$ don't recall that.
Q. You don't recall anyone telling you that the reporting practices changed for medallion sales during the three months that you were gone from the TLC?

MS. GOLDBERG-CAHN: Objection. You asked and she answered numerous times. She is not going to answer again.
Q. Can you answer?

MS. GOLDBERG-CAHN: I am going to direct her not to answer.
Q. If you want a calculator to look at the average prices for January 2014, or can you just tell me without a calculator that the average has to be less than 1.05 million?

MS. GOLDBERG-CAHN: Objection.

Meera Joshi
A. If you're asking me a mathematical question, I'm going to rely on the calculator and make sure that my answer is accurate. If I add up the nine figures that are under the column "Prices" under this bigger column "Asset Sales" and I divide by 9, I get 860,000 .
Q. What does the TLC report list as the average sales price for January of 2014?

MS. GOLDBERG-CAHN: Objection. Are you
referring to a specific document?
MR. ACKMAN: Exhibits 3.
A. I'm going to preface again. The reporting for January was done at a time when $I$ was not an employee of the New York City Taxi \& Limousine Commission --

MR. ACKMAN: I am going to strike that.
A. -- for non-accessible sales average prices that are reported for the independent unrestricted which -- that's the number $I$ just calculated. But what's reported under individual prices is $1,050,000$ as the sales average price.
Q. So that average price report would be inaccurate, correct?

MS. GOLDBERG-CAHN: Objection.

Meera Joshi
A. They are two different calculations, so I don't think you can compare the two.
Q. What do you mean there are two different calculations? You just did one calculation. Where is the other calculation?
A. The formula that's used to calculate the sales average price.
Q. When the TLC calculated an average, was it its policy to omit certain sales that were below the prior month's average?

MS. GOLDBERG-CAHN: Objection. What time period?

MR. ACKMAN: 2013 and 2014.
MS. GOLDBERG-CAHN: Which month?
MR. ACKMAN: Either.
Q. Did you ever have that policy?

MS. GOLDBERG-CAHN: Objection.
A. As I said before, there is a formula which I don't recall today, but I'm happy to provide to you. My counsel has indicated that they have already provided it to you, and that's the formula that would have been used to calculate the sales average price.
Q. Why did the TLC use this formula that you

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say existed and reported on their website rather than the traditional way of calculating an average?

MS . GOLDBERG-CAHN: Objection. When?
MR. ACKMAN: In 2013 and 2014.
MS. GOLDBERG-CAHN: Which one?
MR. ACKMAN: 2013.
MS. GOLDBERG-CAHN: Objection.
A. I don't know the genesis of the formula that was used for several years. I don't even know how many years to calculate the sales average.
Q. As far as you know, was the formula any different in 2013 as compared to 2014?

MS. GOLDBERG-CAHN: Objection.
A. There came a time into 2014 where I think the sales average was no longer used.
Q. But as long as they reported the sales average in 2013-2014, you can see from these documents we've shown you, the reports of averages actually up to August of 2014, at least, and all of 2013. Do you know if the formula changed during that time?

MS. GOLDBERG-CAHN: Objection.
A. During 2013 and 2014, to the extent that I was an employee of the TLC, I was there for all but

Meera Joshi
I think a few months at that time period, my understanding is that the formula that was used for the sales average, up until it was not used anymore, remained the same.
Q. Do you know who created that formula?

MS. GOLDBERG-CAHN: Objection.
A. I believe you asked me this question and I said I don't know the genesis of that formula.
Q. Did you authorize the use of that formula, either as general counsel or as CEO?

MS. GOLDBERG-CAHN: Objection. Don't
answer as general counsel.
A. When $I$ came in as CEO, it was a formula that was in place, being used, and I instructed sometime in 2014 for us to not use that and to just continue to display each and every transaction price as we had for many, many years.
Q. What about in months where there was no transaction or where there were no sales of a particular kind of medallion, what was the TLC's practice for reporting an average for that month? MS. GOLDBERG-CAHN: Objection.
A. What time period?
Q. 2013 .

Meera Joshi
A. When $I$ was general counsel?
Q. Right. When there were no sales of a particular type of medallion in a given month, what was the TLC's practice for reporting the average in that month?

MS. GOLDBERG-CAHN: Objection.
A. I don't specifically recall, but you would have to refer to the unit that was doing these calculations.
Q. Now, you said at one point that the TLC stopped reporting average sales prices. Is that correct?

MS. GOLDBERG-CAHN: Objection.
A. What time period?
Q. You said at one point the TLC stopped reporting average sales prices. Is that correct?

MS. GOLDBERG-CAHN: Objection.
A. In 2014, the TLC stopped producing a chart that showed what's defined as sales average prices.
Q. And why did it stop?

MS. GOLDBERG-CAHN: Objection.
A. A decision was made that the information was adequately displayed in the chart that had always

Meera Joshi
accompanied the sales average price chart, and that would be the itemized list of all transactions and only that all-transactions chart remained and the sales average price transaction chart was removed.
Q. The decision was made by who?
A. The decision was made by me.
Q. And isn't it the case that you only made that decision after the media reported that there were false and misleading average price reports being published by the TLC?

MS. GOLDBERG-CAHN: Objection.
A. No, that's not true.
Q. No? Did the TLC report, specifically the New York Times and I believe others, that the TLC was reporting false and misleading average prices?

MS. GOLDBERG-CAHN: Objection.
A. There was press coverage on the sales average price chart, yes. I don't recall today the exact words in each of those stories.
Q. Do you recall the substance being the TLC is reporting average prices that were inaccurate? MS. GOLDBERG-CAHN: Objection.
A. I would have to look at those stories.
Q. Is that why you made the decision to stop

Meera Joshi
doing those reports?
MS. GOLDBERG-CAHN: Objection.
A. You've asked this question and I answered no.

MR. ACKMAN: Let me show you a document. Let's mark Exhibit 6 .
(Joshi's Exhibit No. 6, Affidavit of Daniel Timmeny, was received and marked for identification.)
A. Can I clarify your last question? Could you ask your last question again? I want to make sure I give a complete answer.

MR. ACKMAN: Why don't you read it back. (The record was read by the reporter.)
A. The decision to stop displaying a sales average price report was a decision that culminated over time, and parts of the genesis of that decision came about when I was general counsel. It culminated over time. The press coverage was a factor, but it was not the only factor in that decision.
Q. So you're saying the decision was discussed during the time you were general counsel?
A. The sales average price chart was discussed when $I$ was general counsel.

Meera Joshi
Q. Specifically, the idea that you shouldn't be reporting the sales average price was discussed while you were general counsel?

MS. GOLDBERG-CAHN: Objection.
Q. Is that accurate?
A. Well, while $I$ was general counsel, I don't think $I$ can talk about what was discussed.
Q. You just did. You said it was reported over a long period of time, discussed over a long period of time.
A. So let me qualify it. I don't think $I$ can talk about the specifics. I told you the topic that was discussed. I can't talk about the specifics.
Q. The general topic of whether the TLC should be reporting sales average prices, was that discussed while you were general counsel?
A. The general topic of reporting transaction prices was discussed when $I$ was general counsel.
Q. Was it discussed that the numbers that the TLC reported were false?

MS. GOLDBERG-CAHN: Objection. Do not answer that question.

Meera Joshi
Q. Was it discussed, when you were CEO at the TLC, that the TLC reported average prices that were false?

MS. GOLDBERG-CAHN: Objection.
Q. You can answer.
A. What was discussed when $I$ was CEO was the merits of displaying every single transaction and that that as a standalone document was sufficient on its own.
Q. Right, but you had a practice prior to that of reporting the averages as well. Was it discussed that one of the reasons for not doing so is that you were reporting false numbers?

MS. GOLDBERG-CAHN: Objection. Answer to
the extent you can.
A. The discussions were around the merit or the usefulness of two charts when one chart gave the public each and every transaction so they could, as our discussions have brought out, use whatever formula they wanted to determine how they wanted to rely on this or give weight to this because it gave them the raw numbers. And the decision was that only the raw numbers need to be portrayed for public display.

Meera Joshi
Q. The reports of each sale individually, what you call the raw numbers, those reports were accurate, correct?

MS. GOLDBERG-CAHN: Objection.
A. To the best of my understanding, they were accurate as reported to us by the buyer and the seller.
Q. But the reported averages were inaccurate, correct? MS. GOLDBERG-CAHN: Objection.
A. There was a chart called "Sales Average" that was calculated using a formula that you've been provided, and that's how sales average was calculated.
Q. And were those sales average price reports misleading?

MS. GOLDBERG-CAHN: Objection.
A. Those sales average price reports were a number that was based on the formula.
Q. Was part of the reason for stopping the average price reports that it was felt it was misleading to the public? MS. GOLDBERG-CAHN: Objection.
A. Part of the reason for stopping releasing

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the sales average prices was that the actual individual transaction prices on their own provided all of the information that the public needed and it didn't seem necessary for the TLC to provide any other analysis of those numbers.
Q. Why wasn't it true all along that the individual price reports were all the public needed? MS. GOLDBERG-CAHN: Objection.
A. I cannot speak for administrations that started the policy and continued the policy as to the exact reasons that they found merit in doing both.
Q. Well, the policy continued for several months after you returned to the TLC, correct? MS. GOLDBERG-CAHN: Objection.
A. I returned to the TLC, I believe, in April of 2014, so the policy continued for May 2014, June 2014, July 2014 and August. So out of the four and a half years that I've been CEO, for about four months, that policy continued. You are correct.
Q. In those four months, was there a discussion for one of the reasons to stop doing it that the average price reports have been inaccurate? MS. GOLDBERG-CAHN: Objection.
A. I believe you've asked me this question

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and I answered. I will repeat the answer. Maybe you could read back my answer.
Q. We don't need to read it back. Let's look at Exhibit 6 , which is supposed to be the affidavit of Daniel Timmeny. You see two pages of that affidavit?
A. I see Page 1 of 6 and 3 of 6 .
Q. Right. Now, looking at the footnote on Page 3, can you read that? I will read it for the record.
A. Can I see the entire affidavit because I'd like to have context if $I$ am going to be commenting on an affidavit. I am only looking at an excerpt.
Q. I'm only asking about one footnote.
A. So I will answer to the extent I can, given that I've only been provided with an excerpt of the affidavit.
Q. I'm sure your counsel has it all. If she wants to print it out and bring it to you, that's fine.

Footnote 3 of that affidavit says: "For a period of time TLC also posted online a monthly average medallion transfer price. The average was
computed using medallion transfer prices that did not fall below a certain percentage of the previous month's average transfer price."

Was this method of computing an average ever reported to the public?

MS. GOLDBERG-CAHN: Objection.
A. For a period of time -- again, I'm answering this based on an excerpt of an affidavit I've been provided.
Q. I'm not asking about the affidavit. Sorry. Go ahead.
A. "For a period of time, TLC also posted online a monthly average medallion transfer price. The average was computed using medallion transfer prices that did not fall below a certain percentage of the previous month's average transfer price. The average prices served as a reference point for whether a proposed transaction should be referred pre-transfer to the New York City Department of Finance for review of the amount of transfer tax due (transfer tax is calculated as 5\% of the reported sale price). In general, if the sale price fell within certain parameters, TLC would process the transfer and collect the transfer tax based on the

Meera Joshi consideration as reported in the transfer application."
Q. You don't have to read the whole thing. I'm only asking about the first two sentences.

MS. GOLDBERG-CAHN: She was reading from
the exhibit that you provided.
Q. You don't have to read the entire footnote. It's a lengthy footnote. I'm asking about the first two sentences.
A. I think I just finished the first two sentences.
Q. I read the first two sentences. Do you know about this practice that is described in the first two sentences?

MS. GOLDBERG-CAHN: Objection.
A. My understanding, as I mentioned at the beginning of this deposition, is that there was information that was made public, maybe on the website or otherwise, $I$ will be happy to clarify that for you later, that made it clear that the sales average was done pursuant to a formula that was different than a traditional average formula.
Q. I'm not asking you to repeat your prior testimony. I'm asking -- Mr. Timmeny says in his

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sworn affidavit that for a period of time the TLC computed averages by using transfer prices that did not fall below a certain percentage of the previous month's average transfer price. Did you know about that practice?

MS. GOLDBERG-CAHN: Objection.
A. I'm sorry if $I$ wasn't clear before, but when $I$ was referring to that there is a formula to calculate the sales average, this is a reference to that formula.
Q. So you knew about the practice.

MS. GOLDBERG-CAHN: Objection.
A. As I stated earlier, there was a formula to calculate sales average. This is a description of that formula.
Q. Did you authorize that practice?

MS. GOLDBERG-CAHN: Objection. Answer if
you can.
A. When I became CEO, that practice was already in place and it continued for four months out of the four and a half years that $I$ was CEO.

MS. GOLDBERG-CAHN: I just want to note for the record that we don't have the date of when this particular affidavit was sworn since

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this is a partial excerpt of the exhibit. Go ahead with your questions.

MR. ACKMAN: It was filed in court on June 9th of 2016, Docket Number 112, presumably, within a day or two of the filing.

MS. GOLDBERG-CAHN: I would not assume that. There are several filings here, Mr. Ackman.

MR. ACKMAN: You can look it up if you like or $I$ will look it up during a break for you.

MS. GOLDBERG-CAHN: On the record you're asking her to look at sworn testimony without giving her a date of when it was sworn to.

MR. KAUFMAN: Is there a rule that requires that?

MS. GOLDBERG-CAHN: No. I'm just noting it for the record.

MR. ACKMAN: Is there some reason she needs the date?
Q. Now, Timmeny also says at the bottom of this footnote: "In September 2014, in part due to concerns that the averages were being used for a purpose other than what TLC intended, as well as concerns that the number of transactions in any given

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month were so small as to preclude the setting of a meaningful average, TLC stopped posting average medallion transfer prices."

Is that why you stopped posting the averages?

MS. GOLDBERG-CAHN: Objection. This has been asked and answered. You can answer.
A. What I answered before is there were reasons, a multitude of reasons or I believe, you know, factors that led to the decision and this is describing one of them or, actually, two of them.
Q. When he says "other than intended purposes," what does that mean?

MS. GOLDBERG-CAHN: Objection.
A. Reading this footnote, it seems that what he means is that the intention of the average, sales average as calculated by the TLC, using the formula, was to provide guidance for the Department of Finance in calculating a transfer tax. So my assumption, this is Dan Timmeny's words in Dan Timmeny's affidavit, is that what he means for purposes other than that, he means that the number may have been used for a purpose other than calculating finance. Again, this is Dan Timmeny's affidavit. You had a
chance to depose Dan Timmeny?
Q. Yes. But I'm asking you, do you believe that that's an accurate statement?

MS. GOLDBERG-CAHN: Objection to what Mr. Timmeny said.

MR. ACKMAN: The facts were that the average report stopped because people were using it for other than intended purposes. MS. GOLDBERG-CAHN: Objection.
A. Dan Timmeny was a lot closer to medallion transactions than $I$ was as chief operating officer, so his level of detail familiarity is much closer than mine. So I can opine that this, you know, sounds like something he would say.
Q. Did you ever discuss the practice with Mr. Timmeny?

MS. GOLDBERG-CAHN: Objection.
A. At what time?
Q. At any time.
A. As general counsel, I did discuss the practice with Dan Timmeny, and as CEO, I assume that I discussed the practice with Dan Timmeny because in any discussions of such practice, it would involve all the different divisions that are involved.

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MR. ACKMAN: Just for the record, the Timmeny affidavit was sworn to on June 6, 2016.

MR. KAUFMAN: It was sworn on the 9 th and filed on the 9 th, same day it was filed.

MS. GOLDBERG-CAHN: Thank you.
Q. Does that information help you? Maybe you want to clarify any of your other testimony.

MS. GOLDBERG-CAHN: Objection.
A. It's helpful to know what time period we are talking about.
Q. Does it make you want to change any of your answers?
A. Not particularly, but it is helpful to know what time period we're talking about.

MR. ACKMAN: Great. Do you want to take a break?

THE VIDEOGRAPHER: The time is 10:59. We are off the record.
(Recess taken.)
THE VIDEOGRAPHER: The time is 11:15. We are back on the record.
Q. Ms. Joshi, you're aware that the TLC held auctions for medallions in late 2013, early 2014, are you not?

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MS. GOLDBERG-CAHN: Objection.
A. In late 2013, when $I$ was general counsel at the TLC, there were medallion auctions and my understanding is that in 2014, when I was not with the TLC, there were also auctions.
Q. Who set the upset price at these auctions?

MS. GOLDBERG-CAHN: Objection.
A. My understanding is the upset price for the 2013 auctions were set by the Office of Management and Budget.
Q. How was it set?

MS. GOLDBERG-CAHN: Objection.
A. I don't know.
Q. Did you have any input as CEO or as general counsel of TLC into setting the upset price?

MS. GOLDBERG-CAHN: Objection. In 2013?
MR. ACKMAN: Right.
A. The 2013 auctions, when I was general counsel, $I$ don't recall having any input into setting an upset price.
Q. Do you know if anyone at the TLC had any input in setting the upset price?

MS. GOLDBERG-CAHN: Objection.

Meera Joshi
A. I don't know definitively if anyone had input in setting the upset price.
Q. When you started as CEO of the TLC, how many employees did the TLC have?

MS. GOLDBERG-CAHN: Objection.
A. I would have to guess. I mean, we have an authorized head count versus how many are actually here. There is always a vacancy because it's difficult to hire enforcement officers, so anywhere between 500 and probably around 550. But I'm just guessing. It may not be accurate. Now, again, there is the authorized head count versus what we have at a given time. It may be slightly higher or lower than that, than what it was in 2014.
Q. What is the head count now?

MS. GOLDBERG-CAHN: Objection.
A. I don't know off the top of my head our actual head count. It changes based on different changes in the budget.
Q. What is the actual -- what is the authorized number of employees? MS. GOLDBERG-CAHN: Objection.
A. The question you just asked me before was

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what is the authorized count and my answer is it changes based on changes in the budget. And I don't know right now, as $I$ sit here, what the specific number of the authorized head count is.
Q. Has the number of employees increased since you became CEO?

MS. GOLDBERG-CAHN: Objection.
A. I can't sit here without looking at, you know, documents and tell you definitively whether it's increased or decreased. I do know that we have a vacancy rate.
Q. Do you know what the current sale price is for an individual medallion?

MS. GOLDBERG-CAHN: Objection.
A. The sale prices on the secondary market that are reported to us for individual medallions are what appear on the monthly report that's on the TLC website.
Q. Do you know roughly what they are? MS. GOLDBERG-CAHN: Objection.
A. I would have to look at the last -- most recent monthly report to give you a sense of what those prices are and if, in fact, the actual prices are there.

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Q. How do medallion values compare to today and late 2013?

MS. GOLDBERG-CAHN: Objection.
A. Are you asking --
Q. I'm asking how do you -- what has -- how do prices compare from late 2013 to now of medallions?

MS. GOLDBERG-CAHN: Objection.
MR. ACKMAN: I will rephrase the question.
Q. What has happened to medallion prices between late 2013 and now?

MS. GOLDBERG-CAHN: Objection.
A. What's reflected on the reports that are presented to the public monthly which show medallion prices, a list of every transaction, is that the transaction prices reported to us in 2013 are higher than the transaction prices that are reported to us today.
Q. A lot higher or a little higher?

MS. GOLDBERG-CAHN: Objection.
A. They are higher.
Q. A lot or a little?
A. I think a lot and a little means
$\square$
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different things to different people.
MS. GOLDBERG-CAHN: Objection.
Q. Have the prices been cut in half since late 2013?

MS. GOLDBERG-CAHN: Objection. In the secondary market?

MR. ACKMAN: All in the secondary market.
As you know, there's been no auctions.
MR. KAUFMAN: There was no auction.
MS. GOLDBERG-CAHN: There was one in
2013, Mr. Ackman. You're talking from 2013 until now.
Q. Sales prices between 2013 and today, have they been cut in half?

MS. GOLDBERG-CAHN: Objection.
A. There were, I believe, two auctions in 2014 .
Q. I'm not asking about the auctions. I'm asking about the reporting, I'm asking about the private market. Non-auction sale prices between 2013 and today, have they been cut in half? MS. GOLDBERG-CAHN: Objection.
A. The private -- the secondary market sale prices that are reported to us, the ones that were

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reported to us in 2013 are -- I don't know if they are double or what is reported to us now. There is a difference of several hundred thousand dollars.
Q. Several hundred thousand dollars? Do you seriously not know that medallions were selling for more than a million dollars, even for individual independent medallions in late 2013? Is that not the case?

MS. GOLDBERG-CAHN: Objection.
A. You're asking me under sworn deposition testimony and I wouldn't want to give an inaccurate price. I wouldn't want to give an inaccurate response in regards to prices.

The actual monthly prices, I believe, are on reports like the one that you may have shown me earlier and I'm happy to look at that and to give you the numbers that are on the report.
Q. I'm asking, based on your knowledge as the CEO of TLC, have medallion prices been cut by more than 50 percent since January of 2014 ?

MS. GOLDBERG-CAHN: Objection.
Q. If you don't know, you don't know. I would think you would know. I'm asking if you know. MS. GOLDBERG-CAHN: Objection. You're

Meera Joshi being argumentative with the witness.

MR. ACKMAN: The witness is filibustering and not answering the questions.

MS . GOLDBERG-CAHN: Mr. Ackman --
Q. Okay. You can answer.
A. I am aware that medallion prices that are reported to us today are several hundred thousand dollars lower than medallion prices that were reported to us in 2013.
Q. When you say "several," do you mean $300,000,200,000,100,000,400,000 ?$ What do you mean?

MS. GOLDBERG-CAHN: Objection.
A. They range in the difference and $I$ wouldn't want to give you an average without looking at all of the numbers and dividing it by the number of transactions.
Q. So you're saying you're not aware that medallion prices have fallen from as high as a million to roughly less than to 200,000 . You're not aware of that?

MS. GOLDBERG-CAHN: Objection.
A. That's what you said.
Q. I am asking are you aware of that.

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A. What $I$ have said on the record is $I$ am aware that medallion prices in 2013 are several hundred thousand dollars less than they are as reported to us today.
Q. Would it be fair to say they are more than $\$ 700,000$ dollars less?

MS. GOLDBERG-CAHN: Objection.
A. I'm not going to speculate on math without the numbers in front of me and the ability to do the actual calculation.
Q. No one is asking you to speculate. I'm asking, do you know that medallions were sold in January 2014, according to your own individual price reports, for as high as $\$ 1$ million? Do you not know that? I showed you the document before.

MS. GOLDBERG-CAHN: The question was about 2013.
A. Public documents are public documents.
Q. Okay. Fine. And the January 2014 individual medallion price sales were from $\mathbf{\$ 9 2 0 , 0 0 0}$ to 1.05 million. I showed you that document.
A. You showed me a document reflecting sales for a time period, part of which $I$ was chair of the TLC, part of which $I$ was not an employee of the TLC.

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MR. ACKMAN: I'm sorry. I'm going to move to strike.

MS. GOLDBERG-CAHN: Mr. Ackman, please allow the witness to finish the answer to the question. You asked a question. Allow her to finish.
Q. Okay. Go ahead, finish.
A. Are you asking me to --

MR. ACKMAN: I am going to move to strike the last answer because it seems she didn't understand the question. She answered at length.
Q. I am asking you to look at the document before you that has the 2014 medallion transfers. You see that?
A. Can you just tell me which exhibit number? I have five exhibits or six exhibits here. Q. Right here, Exhibit 5.
A. Okay.

MS. GOLDBERG-CAHN: Is there a question?
MR. ACKMAN: She wanted to see the exhibit.
A. Could you please ask the question?
Q. Do you see that the sales prices in

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January 2014 of individual medallions range from 920,000 to 1.05 million?

MS. GOLDBERG-CAHN: Objection.
A. I'm looking at Exhibit 5 which displays the sales prices as reported to the $T L C$, and $I$ assume I wasn't here at the time, that show 1.5 million to 920, 000.
Q. Why do you keep saying you weren't here at the time? Are you saying the reports were inaccurate when you were not here?

MS. GOLDBERG-CAHN: Objection.
A. I have no knowledge of what happened. I believe I'm here in a deposition because of my position as CEO. I just want to clarify that there are parts of this time period where I was not CEO.
Q. You made the dates of your employment crystal clear. You don't need to keep saying it.

But I'm saying -- when you say you were not here, are you casting doubt on the veracity of these figures?

MS. GOLDBERG-CAHN: Objection.
Q. Are you saying that they were lying when you were not here and they started telling the truth when you were here?

Meera Joshi
MS. GOLDBERG-CAHN: Objection.
A. I'm saying it for your benefit. As the person deposing me as CEO, I want to make sure you're deposing me while $I$ was CEO, about things that happened while $I$ was CEO.
Q. Well, you're wrong because it's both.

Do you have any reason to believe that the January 2014 medallion transfer numbers, as reported in Exhibit 5, are not accurate?

MS. GOLDBERG-CAHN: Objection.
A. I do not have any reason to believe that the numbers that are reported here, assuming this is the transaction report of all transactions that happened, are inaccurate. They reflect probably the numbers that were reported to the TLC at the time.
Q. And have you looked at the numbers in recent months?

MS. GOLDBERG-CAHN: Objection.
A. As I sit here today, I know I've looked at numbers. I'm sure they have been in recent months.
Q. Are you saying you're not aware that medallions are now selling for less than $\$ 200,000$ ? MS. GOLDBERG-CAHN: Objection.

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A. What I said before remains accurate. I've said I am aware that prices today are several hundred thousand dollars lower than they were. And using your example of $\$ 200,000$, my answer fits exactly. It is several hundred thousand dollars lower than the numbers that are presented in Exhibit 5.

MS. GOLDBERG-CAHN: Mr. Ackman, is there
a report of these numbers?
Q. Are you aware of any recent transactions for less than $\$ 200,000$ ?

MS. GOLDBERG-CAHN: Objection.
A. I am aware that there are transactions that have been reported to us in recent months that are less than $\$ 200,000$.
Q. When you say "several," can you put a dollar figure on that? Do you mean $300,000,400,000$, 500,00, 100,000, 200,000? What do you mean by several?

MS. GOLDBERG-CAHN: Objection.
A. They range. Depends on the two that you're comparing. It could be a difference of 200,000, it could be a difference of $500,700,000$.
Q. If the difference was 800,000 , when you say several, is that an accurate representation of that number?

MS. GOLDBERG-CAHN: Objection.
A. If you're asking a general question have medallion prices on the secondary market decreased by several hundred thousand dollars over the last several years, the answer is yes.
Q. That is not my question. You used the term "several." I'm trying to get your definition of several.

MS. GOLDBERG-CAHN: There is no question pending.
Q. What is your definition of several? Can you give me a dollar, a number for several?

MS. GOLDBERG-CAHN: Objection.
A. Several can be anywhere from 6 to 2, 7 to 8, you know, it's like --
Q. So 2 to 6 or 2 to 7, 2 to 8. Which is it?
A. What I'm confused about is that you are asking me --
Q. I will withdraw the question if you're confused.
A. You're asking me to make assumptions
about price drops without the benefit of having the numbers in front of me and you're also asking me to be accurate. I can't do both. I can't be accurate and not have the underlying numbers in front of me from which to make the calculations. One or the other. Give me the numbers and I will calculate them.
Q. So your testimony is you don't know the numbers currently?

MS. GOLDBERG-CAHN: Objection.
A. That's not my testimony. That's words you're putting into my mouth, which is unfair.
Q. Do you know the current sales prices, roughly?

MS. GOLDBERG-CAHN: Objection.
A. I know that current medallions are selling in the 200,000 range.
Q. Okay. And you think the difference between 1 million and 200,000 is several hundred thousand.

MS. GOLDBERG-CAHN: Objection.
A. You talked in generalities.
Q. I withdraw the question.

What is the main reason medallion prices

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have gone down by the amount they've gone down? MS. GOLDBERG-CAHN: Objection.
A. These are secondary market transactions, so the reasons have much to do, I assume, with the buyers and the sellers, and those reasons are, I assume, a myriad of reasons. There is no doubt that there has been competition in the taxi market which did not exist to the degree that it existed in years past.
Q. When you say "myriad of reasons," you said competition existing in the taxi market. Let me ask you. What is the main reason medallion prices have declined from as high as 1 million to the range of 200,000?

MS. GOLDBERG-CAHN: Objection.
A. I can't speculate as to the reasons why people buy and sell. A lot of this depends on lending practices and whether lenders will continue to hold loans, whether they will foreclose on loans and whether they will finance, as well as interest rates, all of which is regulated and overseen by the banks and the lenders.
Q. Are you saying the main reason the medallion prices have declined is lending practices?

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MS. GOLDBERG-CAHN: Objection.
A. You have asked me for the main reason and I have answered that there is a myriad of reasons, and I don't know for each individual transaction what was the triggering reason for the decline in value for that particular transaction.
Q. What about the interest rate, do you think that's a primary reason for medallion prices falling?

MS. GOLDBERG-CAHN: Objection.
A. I know generally, from general knowledge, interest rates, you know, affect lending practices. I don't know here the extent to which it affected the lending practices.
Q. You think that the amount of competition in the taxi market is the main reason medallion prices have declined?

MS. GOLDBERG-CAHN: Objection.
A. You've asked me using the word "main" and I have said to you that there is a myriad and that it is true that competition that is happening in the taxi market at this time, presumably, had an effect on the price at which these medallions were traded on the secondary market.

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Q. Is it the main effect, though? MS. GOLDBERG-CAHN: Objection.
A. I can't tell you the reason, the triggering reason for each and every sale price.
Q. What, to your knowledge, has happened to interest rates between January of 2014 and today?
A. I don't know what's happened to -specifically what's happened to interest rates in this lending market, it tends to be a very small lending market and it's a few lenders. And how they set their interest rates and when they change their interest rates and how they define the length of their mortgage and how that affects where they are going to set interest rates fluctuates from bank to bank.
Q. It does fluctuate. I'm asking, do you know what has happened between January 2014 and today to interest rates in the medallion lending market? MS. GOLDBERG-CAHN: Objection.
Q. Either you know or you don't know. I'm asking if you know.

MS. GOLDBERG-CAHN: What does that even mean?

MR. KAUFMAN: Have they gone up or down.

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A. So the reason why it's a little complicated is that the interest rates in the medallion market are tied to the length of the loan. If the length of the loan is short and they call it in quickly, say, in 18 months, they will offer some other lower interest rates. If the length of the loan is longer, like 15 years, which they rarely gave because they consistently gave these like very short loans, then the interest rate would be higher.

So I don't know if there is a general number that you can say overall went up or down because it's tied to the amount of years that they allow the loan to live for before they call it in.
Q. Comparing a 15-year loan in January 2014 and today, what has happened to the interest rates?

MS. GOLDBERG-CAHN: Objection.
A. My understanding, though I'm not in the lending world, so this is sort of, you know, just my understanding from information we glean, is that part of the problem is there may not have been the offer of a 15-year loan, so an advantageous interest rate --
Q. That's not what I'm asking. You mentioned there were several types of loans. I am

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asking you to compare the interest rate between a similar length loan, a 15-year loan, in January 2014 and today. How has the interest rate changed, if you know? If you don't know, say I don't know.

MS. GOLDBERG-CAHN: Objection.
A. I don't know definitively the amount to which the interest rates have changed between 20 -- I actually don't even know the time periods you're asking me about.
Q. Okay. When you say you don't know definitively, do you know generally?

MS. GOLDBERG-CAHN: Objection.
A. I really can't say generally. What I know is that the length of the loans --
Q. What about for --

MS. GOLDBERG-CAHN: Stop interrupting the
witness while she is giving her testimony. Let her finish her answers.
A. The length of the loans has been an issue and has changed, and that generally dictates interest. I don't know to the extent it did dictate interest, but that practice of the length -shortening or lengthening the length of the loans, because lending practices have changed over the

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years.
Q. What do you base that testimony on?
A. Conversations with some of the lenders.
Q. Which lenders?
A. We've met and I think as CEO, I can talk to you about as CEO, I've met with a few of the lenders, some of the credit unions, some of the credit union regulators and some of the private banks.
Q. Which companies, which people?
A. This isn't a complete list. What $I$ can recall is I met with Signature, Progressive, Capital, probably Melrose.
Q. Why were you meeting with them?

MS. GOLDBERG-CAHN: Objection.
A. As CEO?
Q. Yes.
A. As CEO, I was meeting with them to understand their lending practices in response to owners that were coming to us saying that the banks were being very inflexible with their loans.
Q. Were you trying to get them to be more flexible?
A. As CEO of the TLC, my regulatory

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authority is limited, and so $I$ have no regulatory authority over the lenders. But I wanted to discuss with the lenders, learn more about their lending practices and see if we could encourage them to alter lending practices that would be more conducive to the borrowers.
Q. Let's compare a three-year loan from January 2014 and a three-year loan today. Have interest rates declined or gone up?

MS. GOLDBERG-CAHN: Objection.
A. Sitting here today, I can't tell you.
Q. Did the lenders tell you that their lending practices had anything to do with the decline in medallion prices?

MS. GOLDBERG-CAHN: Objection.
A. Lenders did tell me, and I can't tell you which ones specifically, that they feel their due diligence was not adequate when they did their lending.
Q. It's not what I asked. Move to strike that answer.

I'm asking if they told you that their lending practices or change in their lending practices caused a decline in medallion values.

Meera Joshi MS. GOLDBERG-CAHN: Objection.
A. What lenders described to me was a time period when medallion prices were high, where lending practices were permissive, and that encouraged prices to stay high and continue to rise. Many of those lending institutions were then taken over by the regulators for unsound banking practices under the -my understanding is because they were lending out too much money.
Q. That's why they were taken over because they were lending out too much money?

MS. GOLDBERG-CAHN: Objection.
A. They were lending out too much money in relation to the banking practice behind the loans, so the level of due diligence that was necessary to substantiate a certain amount of loan was lacking in some of the credit unions and it resulted in the takeover by their regulators.
Q. My question is simple: Did any lender tell you that their change in lending practices caused the decline in medallion prices? MS. GOLDBERG-CAHN: Objection.
A. I don't recall a lender telling me those specific words that you just recounted to me.

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Q. Not in those specific words. In those words or substance, did anyone ever tell you that? MS. GOLDBERG-CAHN: Objection.
A. I don't know that that topic came up or that they said something of that nature.
Q. Did lenders ever tell you that the reason medallion prices have declined is because of the influx of Uber and Lyft into the New York taxi market?

MS. GOLDBERG-CAHN: Objection.
A. Lenders did talk about competition from companies like Uber and Lyft as having an effect on their willingness to finance.
Q. Did they tell you that the arrival of Uber and Lyft in the market caused a decline in medallion prices?

MS. GOLDBERG-CAHN: Objection.
A. The lenders basically talk about their lack of -- lack of willingness to continue to finance and their borrowers' inability to make loan payments --
Q. Is it --
A. -- as a result of trip decline that individual owners may be experiencing.

Meera Joshi
Q. Isn't it the case that lenders fail to finance because the medallion prices are going down as opposed to up?

MS. GOLDBERG-CAHN: Objection.
A. I would defer to the regulators for the banks who set the rules on when lenders can lend money.
Q. I'm sorry, that's not what I'm asking. MS. GOLDBERG-CAHN: She was not finished answering.

MR. ACKMAN: She is not answering the question.

MS. GOLDBERG-CAHN: It's not for you to say she is answering the question. This is her testimony.
Q. Go ahead, finish your answer.
A. Could you repeat the question?
Q. I will withdraw the question.

Did any lender ever tell you that the reason they are not lending is because medallion prices are falling as opposed to rising? MS. GOLDBERG-CAHN: Objection.
A. So to the best of my recollection, lenders -- the reason provided by lenders that talk

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to me about why they weren't lending is their regulators were looking at prices and didn't feel comfortable with them lending anymore.
Q. How does the number of shifts per month for medallion taxis today compare to that in January 2014?

MS. GOLDBERG-CAHN: Objection.
A. I don't know off the top of my head the specific number, but the number of shifts per month, I would assume, is lower than it was in January 2014.
Q. What is the reason for that decline, in your view?

MS. GOLDBERG-CAHN: Objection.
A. Based on a lot of the information that we have received from garage owners and individual owners is they have difficulty finding drivers.
Q. Why are they having difficulty finding drivers?

MS. GOLDBERG-CAHN: Objection.
A. A multitude of reasons. Some of the common reasons that are provided are the drivers would prefer to drive for Uber or Lyft. The drivers are -- don't want more flexibility. The drivers want to think that, I guess, the price that they are being

Meera Joshi charged for the lease is more than they need to pay because there are other options out there for them to work for what they would choose to be less, having to put less out.
Q. Have you discussed the decline in medallion prices with anyone else at the TLC?

MS. GOLDBERG-CAHN: Objection.
A. Yes.
Q. Who?
A. Many people.
Q. Can you give me a few names? Give me the names who you had the most discussions with.

MS. GOLDBERG-CAHN: Objection.
A. Well, Chris Wilson, my general counsel, our deputy commissioner of Policy, our deputy commissioner --
Q. Who is that?
A. William Heinzen. Our Licensing Division, Gary Weiss; our Press Division, Deputy Commissioner Fromberg. I would say that most of the deputy commissioners I've had discussions with about the decline in the secondary market medallion transaction prices.
Q. Have you had those discussions with

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people outside the TLC as well?
A. I have certainly given public interviews and given public testimony on the decline of the medallion -- secondary market medallion prices.
Q. Based on your discussions back and forth, what is the consensus view for why medallion prices have declined since early 2014?

MS. GOLDBERG-CAHN: Objection.
A. There are different viewpoints. Some people attribute it to the lending practices, that the loans saddled the owners with a debt that didn't make economic sense in a business climate where there was competition. So the second big reason is the competition.

There was decades when the only real service in Manhattan for for-hire was taxis. Then Uber came along and became more popular. Passengers started to choose the app version to get trips and taxis lost a lot of their passengers and, therefore, lost a lot of their shifts which had an effect on revenue.
Q. How do medallion drivers -- how do incomes of medallion taxi drivers compare today to January 2014?

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MS. GOLDBERG-CAHN: Objection.
A. I would have to look at the numbers to give you a definitive answer. But the overall fare revenue box has declined.
Q. And how do you -- how does the number of trips per shift compare between today and January 2014?

MS. GOLDBERG-CAHN: Objection.
MR. ACKMAN: I will rephrase it.
Q. What was the floor price set -- was the floor price at the auctions set too high, in your view?

MS. GOLDBERG-CAHN: Objection.
A. What auction?
Q. 2013-2014 auctions.

MS. GOLDBERG-CAHN: Objection.
Q. The upset price, you think it was too high?
A. The 2014 auctions $I$ wasn't involved in. The 2013 auctions, $I$ don't have a view on it because I assume $O \& B$ made $a$ decision on what the price was based on their study of the transactions and the market conditions at the time.
Q. You think it was too high, though?

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MS. GOLDBERG-CAHN: Objection.
A. I can't give you an opinion on that.
Q. How does the number of trips per shift, per yellow medallion taxi compare to early 2014?
A. I believe you asked me this question and the number, my -- we have the numbers available all on our open data website, but the number of trips per shift has declined.
Q. And why is that?

MS. GOLDBERG-CAHN: Objection.
A. There is a lack of passengers. Drivers are in the car and there is not as many people hailing them as there were in 2014.
Q. Why aren't there as many people hailing them?

MS. GOLDBERG-CAHN: Objection.
A. There is a lot of reasons people decide to take a certain form of transportation, but there is undoubtedly a large number of people that are attracted to using the apps for transportation and, presumably, many of them would have, without the apps around, taken a taxi.
Q. How does the number of shifts per month for medallion taxis compare between early 2014 and
today?
MS. GOLDBERG-CAHN: Objection.
MR. ACKMAN: Let me rephrase it.
A. Has the number of trip shifts per month for yellow medallion taxis decreased since early 2014?

MS. GOLDBERG-CAHN: Objection.
A. The number of shifts per month per medallion taxi has decreased since 2014 to today. Q. And is the reason for the decline the same as for the other metrics that we discussed?

MS. GOLDBERG-CAHN: Objection.
MR. ACKMAN: Okay. I will ask a different question. You object to every question.

MS. GOLDBERG-CAHN: Mr. Ackman, I'm preserving my form objections, as is my right, to protect the record for this deposition.

MR. ACKMAN: You should have a reason for the objection.

MS. GOLDBERG-CAHN: I don't have to state my reason.
Q. Anyway, what is the reason that the number of shifts per month for medallion taxis has

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decreased since early 2014?
MS. GOLDBERG-CAHN: Objection.
A. Shifts per month could decrease for a number of reasons. The two that are probably most prominent are, one, you can't find a driver who is willing to lease the taxi at the price that you're offering it for. And, two, that a driver feels they will make more money driving for another company.
Q. Are there any metrics, financial or economic metrics for medallion taxis that are better today than they were in January 2014?

MS. GOLDBERG-CAHN: Objection.
A. There are more accessible taxis today. There are more taxis that are available that can be paid for through an app, something that didn't exist in 2014. And there are many more Access-A-Ride trips being used for -- yellow taxis being used in partnership with Access-A-Ride which didn't exist in 2014. Your dead head payments today that are paid to yellow taxi drivers for accessible trips outside the boroughs, that didn't exist in 2014. And there may be some, you know, other things, depending on what your viewpoint is.

So there are more choices for what

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vehicle to buy than in 2014 when you were limited to the taxi of tomorrow and there are -- you have a longer period of time that you can keep your taxi on the road. In 2014 the requirements were much stricter.

So that's a sample of some of the things that have changed since 2014, which I believe medallion owners see as positive, in addition to the transfer tax coming down from 5 percent to . 05 percent and getting rid of the distinction between the independent and the corporate medallion.
Q. Has Uber over the years applied for base licenses with the TLC?

MS. GOLDBERG-CAHN: Objection.
A. Yes.
Q. Was there a first base license application for a luxury limousine base?
A. I don't know. Our Licensing Division would know what the exact application is for.
Q. You're not aware what their first base was for?
A. Would you give me a time period.
Q. I think 2012 to 2014 .

MS. GOLDBERG-CAHN: Objection.
$\square$ and I -- you know, I know that they applied for a license. I don't know if it was a black car license or a lux limo license.
Q. Are you generally familiar with the TLC rules?

MS. GOLDBERG-CAHN: Objection.
A. Generally, and I rely on my general counsel to assist me and give me advice on the rules and their applicability.
Q. Are you generally familiar with code provisions currently at the TLC?
A. I am generally familiar with them and I rely on my general counsel to give me advice on applicability and whether -- the scope of them and the breadth of them.
(Joshi's Exhibit No. 7, excerpt from The
New York City Administrative Code, was received and marked for identification.)
Q. Also, as general counsel, did you become familiar with the TLC rules?
A. Yes. As general counsel, I became familiar with the TLC rules.
Q. Also as general counsel, did you become

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familiar with New York City code provisions concerning taxis in the TLC's jurisdiction?
A. Yes. As general counsel from 2011 to the end of -- well, right beginning of 2014, I did become familiar with the code provisions governing the TLC.
Q. Can you look at the -- I've just shown you a document that's been marked Exhibit 7. Do you recognize that document?
A. Just give me a minute to read it. It looks like a copy of Section 19, Chapter 5, but just Sections 19-501 through 504. There are several other sections to this chapter dealing with TLC for-hire vehicles.
Q. By the way, we never went through your education. Can you tell us your education, starting in college?
A. I got a bachelor's degree from the University of Pennsylvania, a JD from the University of Pennsylvania.
Q. What was your major in college?
A. That's a good question. I transferred at some point, so I made a major change. It was sociology and criminal justice.
Q. You transferred from where to where?


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TLC?
MS. GOLDBERG-CAHN: Objection.
A. Do you mean like the definition when we refer to black car in our rules?
Q. I mean in general, when you're licensing black cars, when you're referring to black cars. What is meant by a black car?

MS. GOLDBERG-CAHN: Objection.
A. I'd say, in general, yes, this is what's meant by a black car.
Q. In general. Are there exceptions?
A. I'm just trying to think. Like, you know, I'm under oath. Maybe there is a press reference or something, but I'd say 99 percent of the time this is the definition that we're referring to. MR. ACKMAN: We will mark another document as Exhibit 8.
(Joshi's Exhibit No. 8, Chapter 51,
Definitions of The New York City Administrative Code, was received and marked for identification.)
Q. Are you familiar with this document?
A. This looks like part of Chapter 51 of the TLC rules, the definition section, up to the word --
definition of the word "brokerage."
Q. You see on the second side, Page 3, there is a definition of black car and black car base. Are you familiar with those definitions?
A. Yes.
Q. Are those -- is that the working definition of black car base, as used at the TLC? MS. GOLDBERG-CAHN: Objection.
A. Yes.

MS. GOLDBERG-CAHN: I just want to note for the record that Page 2 is missing.

MR. ACKMAN: I am just looking at one page.
A. There is Page 1 and Page 3.
Q. No. I'm just looking -- right. I'm just giving you the title page, the first page and Page 3, specifically, the definition of black car base and black car. I'm asking if you're familiar with those definitions.
A. Yes.
Q. And I'm asking also, if you think you can answer, are these the definitions that are the working definitions for those two terms at the TLC?

MS. GOLDBERG-CAHN: Objection.
$\square$
A. Yes.
(Joshi's Exhibit No. 9, Chapter 59, For-Hire Service from The New York City Administrative Code, was received and marked for identification.)
Q. I'm showing you a document that's been marked Exhibit 9. Are you familiar with that document?
A. Yes. I think it's -- well, let me take a look at it.

It looks like it's an excerpt of the TLC rules, Chapter 59, showing Page 1, 3, 6.
Q. You see Page 6 under Section 59A-03, the definition in the subchapter specifically for black car and black car base. Are you familiar with those definitions?
A. Yes.
Q. Are those the working definitions for black car and black car base at TLC?

MS. GOLDBERG-CAHN: Objection.
A. Yes, with the same caveat that there may be off times where someone uses black car in a more colloquial sense, not in this particular legal sense.
Q. And have you ever identified any

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meaningful distinctions between the definition in the code, 59A-03, and Chapter 51?

MS. GOLDBERG-CAHN: Objection.
A. I haven't put the three side by side and analyzed them.
Q. Are they consistent with each other, as far as you know?

MS. GOLDBERG-CAHN: Objection.
A. My understanding is they are consistent with each other.
Q. So the term black car and black car base are defined in the code in at least two chapters of the TLC rules, correct?
A. What you've shown me are two sections of the TLC rules where it's defined, as well as in the code where it's defined.
Q. Are you aware of any place else in New York law that defines the term "black car?"

MS. GOLDBERG-CAHN: Objection.
A. I believe they may be defined in State Law Executive. I mean, there may be a definition in State Law.
Q. What part of the State Law?

MS. GOLDBERG-CAHN: Objection. Meera Joshi
A. I don't know off the top of my head.
Q. Do you have any reason to believe the definition of State Law is any different from the ones that we've seen here?

MS. GOLDBERG-CAHN: Objection.
A. I'd want to look at it. I know it talks about Workers' Compensation so -- or what I recall of it is in reference to Workers' Compensation.

MR. ACKMAN: I have only one copy of this, but you can look on. I'm only going to ask about one very small part of it.

MS. GOLDBERG-CAHN: Would you note for the record what it is while the reporter is marking it.

MR. ACKMAN: It's Exhibit 10 -- I'm sorry, I do have a copy. Sorry.

MS. GOLDBERG-CAHN: Thank you.
(Joshi's Exhibit No. 10, TLC Public Hearing, March 29, 2018, was received and marked for identification.)
Q. Do you recognize this document,

Ms. Joshi?
A. I'm looking at the first page. It looks like it is the cover page for a transcript from the

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New York State Taxi \& Limousine Commission public hearing from March 29, 2018. And what follows is a one-page excerpt that's also dated at the top March 29, 2018.
Q. Okay. Can you look at Page 33 of this document?
A. Yes.
Q. It says you say, "I can't classify them as Liveries," referring to Uber cars. Is that right?

MS. GOLDBERG-CAHN: Objection.
A. I have to see where you're reading. I'm sorry.
Q. Page 33, Line 9.

MS. GOLDBERG-CAHN: I don't see any
reference to Uber cars.
Q. I am asking, are you referring to Uber cars there?
A. I see those words. I would want more context, like the beginning of the speaker's -- to understand sort of what -- in what context I said this.
Q. You see on Line 12, it says: "CHAIR JOSHI: When they meet the legal requirements of black car under State Law." When you refer to black

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car, legal requirements of black cars under State Law, does that refresh your recollection as to where those requirements might be stated in State Law? MS. GOLDBERG-CAHN: Objection.
A. Not really. I know -- my recollection is it may be in many places in the State Law. It's in the State Law when it comes to Workers' Comp and the creation of the black car fund. But there's probably other places in State Law where there is reference to the black car.
Q. Is the definition any different? MS. GOLDBERG-CAHN: Objection.
A. I wouldn't be able to answer that without looking at them because $I$ think it's in a couple different places and it's addressing Workers' Comp, so I don't know. I would have to look at them.
Q. The definitions that we've seen in Chapter 51 in New York City Code Chapter 59, are they used when TLC licenses black cars and black car bases?

MS. GOLDBERG-CAHN: Objection.
A. The Licensing Division has a whole process for licensing black car bases and they have to follow our rules, and that's the definition in our

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rules.
Q. Do you know if they do?

MS. GOLDBERG-CAHN: Objection.
A. My assumption is that they do.
Q. But you don't know?
A. As CEO, I can't know each and every thing that goes on. The assumption is that everybody is following the rules as they're supposed to.
Q. You assume they follow the rules but you're not actually sure that they do?

MS. GOLDBERG-CAHN: Objection.
A. I have confidence in the staff that they follow the rules.
Q. Prior to 2014, did the TLC require a black car base seeking licensure to demonstrate that it was a franchise in compliance with the New York Franchise Act or were they based on a cooperative corporation consistent with cooperative corporation? MS. GOLDBERG-CAHN: Objection.
A. Prior to 2014, I was general counsel, so my knowledge of the Licensing Division is limited, but my knowledge that the licensing process is consistent is that the Licensing Division required all black car bases to make the same showing when

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they apply for a base license.
Q. Did they require the black car base to make a showing that it was either a franchise or a cooperative corporation consistent with State Law? MS. GOLDBERG-CAHN: Objection.
A. I can speculate that, yes, they did require them to make a showing that they met that requirement of our -- the requirement in our rules and in the ad code.
Q. Are you speculating, but you don't know?
A. I was general counsel in 2014. I wasn't in charge of the Licensing Division. I didn't work in the Licensing Division. I don't know specifically what they were asked, what paperwork they were asking for.

MR. KAUFMAN: Are you finished?
THE WITNESS: Yes.
(Counsel conferring.)
Q. What about now? Do you know if the TLC complies with the definitions in the code, in the rules, when licensing black car bases?

MS. GOLDBERG-CAHN: Objection.
A. My understanding is that it's been consistent, so the requirements that are set forth in

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our rules and in the code have been applied consistently since, you know, over the last many years.
Q. You said you were speculating as to pre-2014. Are you speculating as to now or do you know now?

MS. GOLDBERG-CAHN: Objection.
A. As CEO, I don't know every single transaction. I have confidence that the Licensing Division is following the rules and licensing people in accordance with them.
Q. Prior to January 2014, what kind of documentation did the TLC require to demonstrate that the base that was seeking licensure was either a franchise or cooperative corporation?

MS. GOLDBERG-CAHN: Objection.
A. Prior to 2014, when I was general counsel, I'm not aware of the specific documents Licensing was requiring.
Q. Are you aware of what documents are required now?
A. Now I'm not aware of the specific documents that Licensing requires.
Q. Who would know?

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A. The head of the Licensing Division should know what documents are required as part of the base application.
Q. That's Gary Weiss?
A. Deputy Commissioner Gary Weiss' head of the Licensing Division. Him or others within his unit would know.
Q. Who are the others?
A. Gary Weiss would be best to answer that.
Q. Who was the head of Licensing in January of 2014, do you know?
A. Deputy Commissioner Gary Weiss.
Q. He's been head of Licensing since when, do you know?
A. I don't know when he started, but he's been here since $I$-- he was the head of Licensing when I started in 2011.
Q. So a black car base has to be either a cooperative corporation or a franchise. Is that correct?

MS. GOLDBERG-CAHN: Objection.
A. Under the rules, it says -- I will just read it to you because that's the definition. Our rules say all black car vehicles are owned -- no.

That's the vehicles.
Under our rules, a black car -- all black car vehicles are owned by a franchises of the base or are members of a cooperative that operates the base.
Q. So a black car base has to either be organized as a franchise or a cooperative, correct? MS. GOLDBERG-CAHN: Objection. This calls for a legal conclusion.
A. This refers to black car vehicles.
Q. I'm looking at 59A-03 in this case, which has been marked as Exhibit 9.
A. This refers also to black car vehicles.
"All black car vehicles are owned by franchises of the base or are members of a cooperative that operates the base."
Q. So the base has to be either a cooperative or -- the organization that operates the base has to either be a cooperative or a franchise, correct?

MS. GOLDBERG-CAHN: Objection. Are you
asking her to interpret the law for you?
MR. ACKMAN: No. I am asking her what they do, whether that's the correct interpretation, whether the TLC's practice is to

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require that the base be either a cooperative or a franchise.

MS. GOLDBERG-CAHN: Objection.
A. My understanding is that Licensing requires that the base provide documentation to show their compliance to the rules, and that includes this rule that says they must show that all black car vehicles are owned by franchises of the base or are members of a cooperative that operates the base.
Q. If a luxury car base claims to be a cooperative, does the TLC require that black car owners have an ownership interest in the base?

MS. GOLDBERG-CAHN: Objection.
A. It depends, $I$ think, on what the definition of cooperative is, and so it's unclear to me right now what definition of cooperative is the controlling definition of cooperative.
Q. Where does the TLC get its definition of cooperative?

MS. GOLDBERG-CAHN: Objection.
A. The TLC gets -- my understanding is from all bases and documentation saying they are part of a cooperative. They don't then ask for additional cooperative -- additional information or a

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description of the type of cooperative.
Q. So does the TLC not require that the base that claims to be cooperative be formed in compliance with the cooperative corporation law?

MS. GOLDBERG-CAHN: Objection. What law are you referring to?

MR. ACKMAN: Cooperative corporation. It's a New York law.

MS. GOLDBERG-CAHN: Do you have the law? Do you want her to interpret the law for you? MR. KAUFMAN: No. If she knows.
A. My understanding is that there -- you know, the bases, all bases come in and make a showing that they are part of a franchise or a cooperative, and the controlling definition of cooperative may be different for different bases.
Q. Focusing on cooperative, not franchise for the time being, must the TLC -- must the base owner show, the applicant for a base license show that black car owners who are affiliated with that base have an ownership interest in the base?

MS. GOLDBERG-CAHN: Objection.
A. They show some demonstration that they are members of a cooperative. I don't know what that

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demonstration is.
Q. Do they show -- does the black car base have to show that the black car owners who are affiliated with the base have equity in the cooperative corporation that operates the base? MS. GOLDBERG-CAHN: Objection.
A. They make a showing that they are part of a cooperative that satisfies the Licensing Division. I don't know the controlling definition of cooperative that's used.
Q. Do they have to show that members of the base or affiliates to the base have voting rights in the operation of the base?

MS. GOLDBERG-CAHN: Objection.
A. They make a showing that their base is a member of a cooperative, and like I said before, there are several different kinds of cooperatives. I don't know which one is the controlling one that each base uses.
Q. What do you mean there are several types of cooperatives?
A. My understanding is that there are different definitions for cooperative.
Q. Different definitions where? Meera Joshi MS. GOLDBERG-CAHN: Objection.
A. In different laws, you know, there is different definitions for how there could be a cooperative and there's not necessarily only one formulation for a cooperative.
Q. I'm only aware of one cooperative corporation in New York State. Maybe there's another one. Is there some other law in New York State that defines cooperative corporation?

MS. GOLDBERG-CAHN: Objection. If you
have the law, put it in front of her.
MR. ACKMAN: She can answer.
MS. GOLDBERG-CAHN: If you know.
A. My understanding is there is -- there are different ways to form a cooperative, and what Licensing requires is that you show, if you are going under the cooperative line, that you show evidence that you're part of a cooperative or you are a cooperative. And that's exactly what they required of everybody.
Q. What kind of evidence must they show? MS. GOLDBERG-CAHN: Objection.
A. I'm not familiar with the specific kinds of evidence that they require.

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Q. How could the controlling definition of cooperative be different for different bases?

MS. GOLDBERG-CAHN: Objection.
A. I would defer to someone who is an expert on cooperative law.
Q. Who is that?
A. I don't know.
Q. Does anyone at TLC have any expertise in corporate law?
A. Not that I am aware of.
Q. Are different rules applied to different base applications?

MS. GOLDBERG-CAHN: Objection.
A. No.
Q. Does the TLC require --
A. Actually, let me say, a livery base has different rules and lux limos have different rules than a black car base.
Q. Do black car bases have officers and directors?

MS. GOLDBERG-CAHN: Objection.
A. Sitting here, I don't recall. There are officer and director requirements that are provided for licensing with respect to the base applications

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and I can't tell you right now whether they are the livery, the commuter van, the black car, the lux limo. They are probably in our rules.
Q. I'm focusing solely on black car and black car bases. Do they have directors and officers?

MS. GOLDBERG-CAHN: Objection.
A. If they are required to have directors and officers, they make a showing of those directors and officers to the Licensing Division.
Q. Does the TLC require that the affiliates of the base have voting rights for electing those directors and officers?

MS. GOLDBERG-CAHN: Objection.
A. If the TLC rules require such a showing, then the Licensing Division would require that they make it.
Q. Does the TLC require that a cooperative have an annual meeting?

MS. GOLDBERG-CAHN: Objection.
A. I can't answer that question. I'm not aware if they do or they don't.
Q. Does the TLC require that black car bases -- that black cars be dispatched from a central

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facility?
MS. GOLDBERG-CAHN: Objection.
A. That is a -- the dispatch requirement is for all for-hire vehicles that they be done prearranged and they are dispatched from a base station or a central facility. So that's a prerequisite and it's also an ongoing obligation as part of enforcement.
Q. Does the TLC ever check whether black cars are being dispatched from a central facility? MS. GOLDBERG-CAHN: Objection.
A. The TLC does enforcement actions to see if people are skirting the dispatch requirement.
Q. Does the TLC ever check that black cars are accepting fares only on a prearranged basis?

MS. GOLDBERG-CAHN: Objection.
A. The TLC does enforcement action to make sure that for-hire vehicles are operating under a prearranged basis.
Q. Do you agree that a black car base -black car may not be licensed if the owner does not hold a franchise from the company that owns the base or is a member of a cooperative that operates the base?

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MS. GOLDBERG-CAHN: Objection.
A. I would defer to Licensing. Is your question -- I'm sorry. Would you repeat the question because I'm getting confused.
Q. I'm talking about a black car. Can a black car be properly licensed if the owner does not hold a franchise from the company that owns the base or is a member of the cooperative that operates the base?

MS. GOLDBERG-CAHN: Objection. Calls for
a legal conclusion.
A. Unfortunately, all TLC rules are complicated. So the vehicle -- you're saying if the vehicle is affiliated to a black car base, then the black car base has to be a cooperative or a franchise?
Q. No. I'm asking about black cars. Can they be licensed if the owner does not hold either a franchise from a company that owns the base or is a member of the cooperative that operates the base.

MS. GOLDBERG-CAHN: Objection. Calls for
a legal conclusion.
A. I think the licensing of black car vehicles -- I would have to look to what Licensing

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looks at when they do the actual application.
Q. You don't know what they look at?
A. I don't know what they look at off the top of my head, no.
Q. But your position is -- actually, do you know whether TLC requires compliance with New York City Code in licensing black cars?

MS. GOLDBERG-CAHN: Objection.
A. Yeah, we have to be compliant with the New York City Code.
Q. You have to be, you're saying.
A. Yes, we are. We follow the rules.
Q. Because the rules exist, therefore, you follow them. Is that your testimony?
A. Yes. We follow the rules that exist.
Q. But you don't know if they actually do; is that correct?

MS. GOLDBERG-CAHN: Objection.
A. What actually do?
Q. In licensing black cars specifically, do you know if they actually follow the rules?
A. I have full confidence that the licensing staff follows the rules and regulations that are applicable to licensing black cars.

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Q. But you don't know? MS. GOLDBERG-CAHN: Objection.
A. It's impossible to say $I$ know each and every action of each and every employee of an agency that has about -- between 500 and 600 employees.
Q. In deciding whether to license a black car, do you require that the car be affiliated with a black car base?

MS. GOLDBERG-CAHN: Objection. Calls for
a legal conclusion.
A. Yes, although there are some caveats, and I would refer you to the rules because there are some periods of time when a car can be unaffiliated. I think they have a grace period of about 60 days where a car can be unaffiliated. A for-hire car can affiliate with a for-hire base. If it's a black car base, they can also then re-affiliate with a livery base or a lux limo base. And there are also times in between where I think they're given a grace period when they are in between affiliations, when they are considered unaffiliated, but that time is limited.
Q. At the time that they apply or are seeking licensure, do they have to be affiliated with a black car base?

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MS. GOLDBERG-CAHN: Objection.
A. A car needs to show they have base affiliation when they are seeking their license.
Q. And do they need to be dispatched from a central facility -- sorry.

MS. GOLDBERG-CAHN: Objection.
Q. Do black cars need to be dispatched from a central facility?

MS. GOLDBERG-CAHN: Same objection.
A. A black car needs to be dispatched in order to provide for-hire service.
Q. From a central facility?
A. They need to be dispatched from a base. Is that what you're referring to as you refer to a central facility? They need to be dispatched from a for-hire base.
Q. And they need to -- is it true they need to be dispatched on a prearranged basis?

MS. GOLDBERG-CAHN: Objection. I'm
confused as to whether you're saying the law requires it or the Commissioner's understanding of what TLC requires. What's the timeline in the questioning?
Q. Does TLC require that they be dispatched

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from a prearranged base?
MS. GOLDBERG-CAHN: Objection.
A. Yes, as the law requires.
Q. So how many black cars is Uber currently affiliated with, roughly?

MS. GOLDBERG-CAHN: Objection.
A. So Uber has many bases under different names, so you're saying all of those bases? I would guess over 65,000 that are affiliated with their base. Those cars can take dispatches from multiple bases, not just Uber. Uber is the base that they are affiliated with.
Q. Do you know if the Uber affiliated cars are being dispatched from the base as opposed to from a server in California?

MS. GOLDBERG-CAHN: Objection.
A. The different bases are required to provide us trip records and the trip records are required to show us the base that dispatched them, along with the base identifying number, the dispatch which is where the pickup was and the drop-off, the driver and the vehicle.
Q. Uber operates all over the world, correct?

Meera Joshi MS. GOLDBERG-CAHN: Objection.
A. I don't know the specifics of Uber's operation.
Q. You never heard that?
A. I heard of it and I know in the press it's reported they operate all over the world. I don't know their company makeup and the exact corporations that operate where.
Q. So does the TLC know whether the car is being dispatched from a server in, say, California as opposed to from someone in New York?

MS. GOLDBERG-CAHN: Objection.
A. So we require all of the bases to provide us with the trip records showing the dispatch, and bases have the ability to use different means to do that dispatch. It must be documented by us. I mean, it must be documented and provided to us and that's what they provide us, as well as many other bases that use back-end computer dispatch systems. They provide us the computer generated records of how the dispatch works.
Q. I want to ask you about the other bases, now that you mention it. The other bases, are they affiliated with companies that operate outside of New

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York City?
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MS. GOLDBERG-CAHN: Objection.
A. I wouldn't know. I imagine some of them are.
Q. So do you know in any given trip that an Uber car is being dispatched from a base in New York City as opposed to a base -- as opposed to from some location in California?

MS. GOLDBERG-CAHN: Objection.
A. The dispatch records that we get from Uber and from every company, as well as other ones that use back-end computer systems give us the base that's licensed here in New York City and tells us that that base has dispatched it.
Q. So all you know is what Uber tells you.

MS. GOLDBERG-CAHN: Objection.
A. But we also have other ways to look at it. For example, when consumers call in, they give us a base number if they have a complaint about a particular dispatch and that base we can track back to bases licensed by New York City.
Q. So Uber has roughly 25 bases now, is that correct, in New York?
A. Probably.

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Q. And they're all at the same address, correct?
A. I don't know. You'd have to check.
Q. Does the TLC check whether there is actually someone that is affiliated with that base at that address, that's actually doing anything to arrange a trip between an Uber car and an Uber customer?

MS. GOLDBERG-CAHN: Objection.
A. The TLC -- the TLC has a practice that doesn't, you know, sort of go to every base and see exactly where the dispatches are happening, but many bases use a computer systems to dispatch.
Q. Has Uber always been required to provide trip records to the TLC since they started operating in New York City?
A. No. Initially, Uber and Lyft, all the black car bases, all the livery bases and all the lux limo bases were not required to provide trip records. In 2014, we passed a rule requiring all of them to provide us with trip records and that's when the for-hire industry started providing trip records to the TLC.
Q. Do you consider an E-Hail taxi that is

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cruising the streets and receiving fares that might be picked on a moment's notice to be a prearrangement?

MS. GOLDBERG-CAHN: Objection. This calls for a legal conclusion.
A. What are you calling an E-Hail taxi?
Q. An Uber.

MS. GOLDBERG-CAHN: Same objection.
A. So can you repeat the question, then?
Q. Do you consider a scenario where an Uber vehicle is cruising the streets and receives fares that he can pick up at a moment's notice to be a prearrangement?

MS. GOLDBERG-CAHN: Same objection.
A. I consider that fares that drivers pick up through the Uber app in New York City, as that app -- because that dispatch is required to comply with our rules, to be prearranged.
Q. Regardless of the amount of time between the request for the fare and the actual pickup?

MS. GOLDBERG-CAHN: Objection.
A. The requirement for prearrangement -- as long as the requirements for prearrangement are met, the TLC doesn't guide whether it has to be within a

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certain amount of time.
Q. Where are the requirements for prearrangement stated?

MS. GOLDBERG-CAHN: Objection. This calls for a legal conclusion.
A. This is all in our rules.
Q. No, it's not. Tell me which rule defines prearrangement.

MS. GOLDBERG-CAHN: Objection. I am going to instruct her not to answer.
A. I'm not the general counsel. I'm the CEO now and chair, so $I$ don't review the rule book with the regularity that $I$ did as general counsel. So I am not going to sit here and tell you it's on Page 43, Subsection 2, little i. I don't have that knowledge.
Q. So your testimony is that there is a rule that defines prearrangement?

MS. GOLDBERG-CAHN: Objection. Again, I'm going to direct her not to answer. She is not providing legal conclusions, legal analysis for you.

MR. KAUFMAN: It's not a legal analysis. She is chair of the TLC and she is former

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general counsel. Either she shows there is a rule or not. We are not asking for an interpretation of the rule.

MS. GOLDBERG-CAHN: There is plenty of interpretation on this particular aspect and many other reported cases. You can go ahead, answer.
A. I believe there are rules, as well as probably both case law regarding the definition of dispatch and prearrangement.
Q. You're not sure there is a rule?

MS. GOLDBERG-CAHN: Same objection.
A. You know, there are rules and I don't know if they use the word dispatch or prearrangement, but they certainly touch on that subject.
Q. Did the TLC ever make -- outside of a rule, did the TLC make its definition of prearrangement clear to the industry before the 2013-2014 auctions?

MS. GOLDBERG-CAHN: Objection.
A. Between the 2013-2014 -- I'm sorry.
Q. Auctions.
A. I don't know -- what do you mean by made clear?
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Q. Make some announcement, send industry notices, correct?

MS. GOLDBERG-CAHN: Objection.
Q. They have press releases?
A. Right.
Q. They have both those things, right?
A. Well, there --
Q. Let me just clarify. The TLC regularly issues industry notices, correct?
A. Yes.
Q. And the TLC regularly issues press releases, correct?
A. Not so regularly.
Q. And the TLC regularly publishes rules, and when it does, it produces a statement of the basis and purpose of that rule, correct?
A. Yes.
Q. So in any of those methods, did the TLC ever make clear, prior to the 2013-2014 auctions, that it would allow -- it would deem a fare, dispatch from an Uber base in a moment's notice connecting the customer immediately, fairly immediately, to be a form of prearrangement?

MS. GOLDBERG-CAHN: Objection. If you
can answer.
A. I don't recall. There was some industry notices about payment, but $I$ actually -- I don't specifically recall.
Q. Are some black car bases, as far as you know, organized as franchises?

MS. GOLDBERG-CAHN: Objection.
A. I don't know.
Q. Does the TLC, when using the term cooperative, intend to comply with cooperative corporation law?
A. I don't know what the controlling law is for the definition of cooperative.
Q. You don't know what it is?
A. I don't know what it is.
Q. Is it something as defined in the TLC rules or outside of the TLC rules?

MS. GOLDBERG-CAHN: Objection. I think you've been through this line of questioning before.
A. I think the reference you've given me is the reference to cooperative in the TLC rules.
Q. Does a member of a cooperative have a certificate of membership or a stock certificate in Meera Joshi
the cooperative corporation?
MS. GOLDBERG-CAHN: Objection.
A. I don't know. It would depend on the governing cooperative rules.
Q. Which governing cooperative rules?

MS. GOLDBERG-CAHN: Same objection.
A. Whatever rules govern the formation of that cooperative.
Q. Did Uber ever apply for and obtain a livery base license?
A. I believe they did.
Q. And who informed Uber that instead of a luxury limo license or a livery license they should instead apply for a black car license?

MS. GOLDBERG-CAHN: Objection.
A. I don't know if that was information that was provided to them.
Q. Do you know if TLC -- let me ask you.

Did you ever have any conversation with Uber about what kind of licenses it might apply for?
A. Not that $I$ recall.
Q. Do you know if anyone at the TLC had any conversation with Uber about what kind of license it might apply for?
A. Not that $I$ know or not that $I$ can recall.
Q. Do you know if Ashwini Chhabra ever had any conversation with Uber about what kind of license it might apply for?
A. I don't know.

MR. ACKMAN: Ashwini, A-S-H-W-I-N-I, Chhabra, $\mathrm{C}-\mathrm{H}-\mathrm{H}-\mathrm{A}-\mathrm{B}-\mathrm{R}-\mathrm{A}$, two h's. I know it's unusual.
Q. Anyway. When did you say you're leaving the TLC?
A. I plan to leave the TLC in the coming weeks.
Q. Have you had any conversations with any possible employers?

MS. GOLDBERG-CAHN: Objection.
A. Yes, I have.
Q. Are any of them in the taxi industry?
A. No.
Q. So you haven't talked about working for Uber or for Lyft?
A. No.

MR. ACKMAN: I'd like to take a quick break.

THE VIDEOGRAPHER: The time is 12:30. We

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are off the record.
(Recess taken.)
THE VIDEOGRAPHER: The time 12:38. We are back on the record.

MS. GOLDBERG-CAHN: We just want to
remind everyone that we had indicated that
Commissioner Joshi stop at 1:00 o'clock.
Q. We heard testimony, Ms. Joshi, that Uber bases submit a two-page document saying that they have some kind of cooperative agreement and that document is accepted as adequate proof of cooperative ownership. Is that true?

MS. GOLDBERG-CAHN: Objection.
A. I don't know. You'd have to ask

Licensing.
Q. We have also heard testimony that the TLC only checks that ten cars are parties to a cooperative black car base. Is that true? MS. GOLDBERG-CAHN: Objection.
A. I don't know the specifics of Licensing's practice with respect to all the base applications that it receives.
Q. Did TLC ever publically announce that it would not require that all black car owners be either

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franchisees or cooperative shareholders of the base? MS. GOLDBERG-CAHN: Objection.
A. I don't recall.
Q. You don't recall any such announcement? MS. GOLDBERG-CAHN: Objection.
A. Without any context or anything, I don't recall that.
Q. I'm sorry. What context would it be? I'm asking if they've ever been in any -- I'm not aware of it. I'm asking if you are.

MS. GOLDBERG-CAHN: Objection.
Q. How would Uber or other large bases know they wouldn't have to demonstrate that all its affiliated cars were not owned by -- sorry. Let me rephrase that.

How would Uber know that it would not have to demonstrate that all of its affiliated vehicles are not owned by either franchisees or cooperative owners of the base?

MS. GOLDBERG-CAHN: Objection. The witness said she doesn't even know if that's the truth out there.

MR. ACKMAN: Okay, I will ask that.
Q. Do you -- can you assure us that Uber,

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that all of the owners -- sorry.
Are all the cars affiliated with Uber bases either franchisees of the base or cooperative owners of the base?

MS. GOLDBERG-CAHN: Objection.
A. I know that every black car base is required to make a showing that Licensing requires of them, and that's the showing that Uber or any other black car base would have to make.
Q. I am asking are they required to show that more than ten of their cars are members of a cooperative that operates a base?

MS. GOLDBERG-CAHN: Objection.
A. That's a question you asked before and I'm not aware about the specific number that Licensing requires them to show. Whatever they require them to show, they require every black car base to show.
Q. And are you aware that some Uber bases have thousands of affiliated vehicles?
A. I am aware that Uber bases have many affiliated vehicles. I would presume that some of them have a thousand or more.
Q. And are you aware of any way that TLC

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requires that all, as opposed to just ten of those vehicles, be cooperative owners of the base?

MS. GOLDBERG-CAHN: Objection.
A. I'm not aware of what Licensing's practices are in that area.
Q. Have you ever heard of Uber base affiliates having any voting rights in the operation of their bases?

MS. GOLDBERG-CAHN: Objection.
A. I'm not familiar with that.
Q. Have you ever heard of any members of Uber affiliated bases having equity that can be transferred in their base?

MS. GOLDBERG-CAHN: Objection. Asked and
answered.
A. I'm not familiar with that for Uber or for any black car base.
Q. Are you aware of any private communication between the TLC and either Uber or Lyft concerning how they might comply with the black car licensing rules?

MS. GOLDBERG-CAHN: Objection.
A. What does private mean?
Q. Nonpublic.

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A. So FOIL-able.
Q. Are you aware of any conversation, any communication that is not in the public record currently between Uber and/or Lyft concerning how they can comply with the black car bases licensing rules?

MS. GOLDBERG-CAHN: Same objection.
A. I'm not aware.
Q. Prior to the 2013-2014 auctions, did the TLC ever state publically that black car bases can be licensed without having all of their cars be cooperative owners of the base?

MS. GOLDBERG-CAHN: Objection.
A. I have no recollection of that or the TLC talking about that affiliation requirement for all black car bases.
Q. Wouldn't it have been important information for potential auction buyers?

MS. GOLDBERG-CAHN: Objection.
A. I can't speculate as to that.
(Joshi's Exhibit No. 11, Listing of
Current Black Car Bases, was received and marked for identification.)
Q. I'm showing you a document that has been

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marked Exhibit 11. I will represent to you that this is part of a spreadsheet taken off the TLC website in November of 2018, which is a list of black car bases. Does this at all look familiar to you?
A. I haven't reviewed this particular document, but $I$ accept your representation that it's from our website and it's listing all the bases.
Q. You do know that on the TLC website there is a list of bases, right?
A. Yes, yes.
Q. And you recognize the first -- entire first page and then the last two on the second page -- actually, sorry. Several of them on the second page are all the same address.
A. Yes.
Q. So those are all Uber affiliated bases, correct?

MS. GOLDBERG-CAHN: Objection.
A. I believe they are. It says "Alternate Name of Licensee," Uber. Many of them -- all of them say Uber, so they would be Uber affiliated bases.
Q. Do you recognize that address, 636 West 28th Street?
A. Recognize it as what?

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Q. Are you familiar with whether Uber is there or not?
A. We have 900 bases. I'm not familiar with their addresses.
Q. These are big bases, correct?

MS. GOLDBERG-CAHN: Objection.
A. We have 900 bases.
Q. So is it your position -- do you have any assurance -- let's look at the first one, Grun LLC, which has 6,724 affiliated vehicles. Do you believe that the owners of those vehicles are all cooperative owners of the base?

MS. GOLDBERG-CAHN: Objection.
A. I am not familiar with the arrangement between the -- all of the arrangements between the base and the drivers, so I don't think I can answer that question.
Q. Do you have any confidence that, say, a majority of the affiliated vehicle owners are cooperative owners of the base?

MS. GOLDBERG-CAHN: Objection.
A. I can't answer that question.
Q. What about the next one, Sechs-NY, LLC, 6,263 vehicles. Do you know if most or any of those

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vehicles are owned by people with cooperative ownership interest in the base?

MS. GOLDBERG-CAHN: Objection.
A. I can't answer that question.
Q. Can you answer it for Eins-NY, LLC?
A. No, I cannot.
Q. Is there anyone at the TLC who would know how many of the affiliated vehicles for these Uber affiliated bases have a cooperative ownership interest in the base?

MS. GOLDBERG-CAHN: Objection.
A. There may be somebody in Licensing who is familiar with that.
Q. Who would that be?
A. I don't know who that would be.
Q. Now, when a car is or purports to be a cooperative owner of a base, does that imply anything other than the fact -- other than they are listed on a document that says cooperative agreement?

MS. GOLDBERG-CAHN: Objection.
A. I don't know what the -- I can't tell you what the legal ramifications of their representations are.
Q. As far as the TLC is concerned, do they
have to have equity in the base?
MS. GOLDBERG-CAHN: Objection. Asked and answered. I believe you asked this line of questioning already.
Q. Does the TLC check whether they have voting rights in the base?

MS. GOLDBERG-CAHN: Asked and answered. Don't answer it.

MR. ACKMAN: No, I didn't ask that.
MS. GOLDBERG-CAHN: You asked it three times.
Q. Does the TLC ever check if affiliated car owners have any voting rights in the base?
A. The practices at Licensing are -- I'm not familiar with each and every one of them. They present -- every base presents the material that Licensing requires and Licensing issues the license if they meet the licensing requirements. So I can't tell you in detail what each and every step of them -- of that process is.

MR. ACKMAN: I think this would be a good time to break, if you want to break now.

MS. GOLDBERG-CAHN: Is there still a plan to continue?


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Civil Practice Law and Rules Article 31 Disclosure, Section 3116
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